

Appendices

Communications to ALC by Category (Appendix A)

Academics

Spend time sifting through the 93 emails that the Alumni Council received from alumni in the category of “academics,” and several basic concerns emerge: that the new graduate school poses a threat to the College’s long-held identity as serving undergraduates first; that the College should score higher in the *US News and World Report* rankings than it has in recent years; that free speech has, in some instances, been suppressed for fear of offending others; and that the student body is too diverse, while the faculty may not be quite diverse enough.

While no more than a handful of emails focused on each of these themes, the passion with which these matters were raised – and the fact that, in most instances, the age range of those writing was broad – suggests that at least some of these issues merit further exploration. This would seem particularly important in the case of the School of Graduate and Advanced Studies, with several alumni correspondents professing confusion around the graduate school’s mission – as well as how it fits into the mission of the College as a whole. As one member of the Class of 1965 put it: “Will President Hanlon’s graduate study plans turn the College into a university?” A member of the Class 1977 wrote: “Can we be sure that the shift to a university identity is done in a way that enhances, not threatens the undergraduate experience?” Another alumnus posed this question regarding the “new graduate school initiative” – “Is it really a march toward Dartmouth University?”

A number of alumni correspondents closely follow the *US News* (and other) rankings. “I’m curious as to why our national ranking continues to slip, so I’d love to hear what the top minds at Dartmouth would say is driving that trend?” asked a member of the Class of 2011. “Any detail on why that might be happening (and what they’re doing to counteract the slide) would be great to know. The *US News* methodology seems pretty opaque but I’m sure Dartmouth has a pretty good idea of what they need to do, so I’d hope they can share that.” There was also this, from a graduate of the Tuck School of 2006: “Tuck is now ranked #22 globally by the FT [Financial Times], #37 on research...Would be nice to see some urgency around the issue.”

Free speech, and how exactly to draw the line separating it from hate speech, was on the minds of a number of alumni – as it pertains to the Black Lives Matter movement, but other issues as well. “I want to be sure,” wrote a member of the Class of 1984, “that all speakers have the freedom to speak at Dartmouth from all points of view... without undue heckling.” A desire for the expression of a wide diversity of thought extended to the composition of the faculty, with several alumni wondering if there were enough faculty who subscribed to conservative or libertarian viewpoints – and others registering their displeasure over the widely reported denial of tenure to a popular assistant professor of English.

Communications to ALC by Category (Appendix A) *continued*

Administration/Operations

We received 85 communications in this category. While topics such as interest in the Thayer expansion, concern over the Hood Museum design, and complaints about changes at Geisel/ DHMC were amongst the concerns, the overwhelming number of contacts were about costs, cost control, and efficiency at Dartmouth and how they relate to the cost of a Dartmouth education.

The greatest concerns from alumni center around the growing cost structure of the College, especially in administration, and the continuing rise to already high tuition.

There is a theme throughout many of the emails, that costs are growing "out of control" and that the size of the administration has grown at the expense of other worthy investments. Inefficiency in administration is also a theme which some alumni believe is an issue at the College. In a few cases, there is concern Dartmouth faculty pay is falling behind. There is a perception amongst some of the writers that projects like the Ravine Lodge renovation and Hood Museum expansion should not be priorities, given the financial issues facing the college.

In a few messages, these concerns about administrative management and inefficiency were accompanied by notes suggesting that these issues were the main reason that an alumnus/a was choosing to no longer donate to, or reduce the size of their gift to the college.

The tone of almost all of the communication was one of concern for the institution, and a desire to understand. In many cases, the alumni body simply can't understand how/why the administrative cost structure has grown to its current state.

A few quotes:

- " why has administrative headcount been growing so much while there has been little growth in faculty..."
- " why does tuition need to grow faster than inflation"
- " ...I have struggled with the extent higher education donations truly support better student access versus underwriting poor fiscal discipline..."

Communications to ALC by Category (Appendix A) *continued*

Administration/Policy

Alumni submitted 78 emails to their councilors on topics related to the College's administration.

By and large concern surrounding the divestment of fossil fuel investments held by the endowment as well as policies and improvements that address concerns about climate change and sustainability on the campus produced the most email traffic in the administration/policy category. These themes emerged:

- "One gets the impression that they want this issue [divestment] to just go away."
- "Please urge Dartmouth to show real leadership by divesting from fossil fuels."
- "Dartmouth needs to walk the walk and step up its sustainability game."

Councilors were able to respond to the concerns of their constituents by citing President Hanlon's *Statement on the Challenge of Climate Change and Proposed Fossil-Fuel Stock Divestment* issued on May 13, 2016. This provided a means for offering concerned alumni with a clear and up-to-date understanding of how the college is studying and addressing these issues.

Additionally, a smattering of emails from alumni pertained to these administrative topics:

Advancing awareness and reputation of Dartmouth internationally: MOOCs provide "an unusual way to project knowledge of Dartmouth beyond the borders of the U.S."

Alcohol ban: "...please congratulate him (Hanlon) for me. This policy was long overdue..." "I would encourage the College to revisit how it applies the new alcohol policy to alumni and to recognize that if we're treated like children on campus, we may decide not to celebrate our reunions on campus."

Faculty diversity: "The College left alumni out of the process."

Gun control: "Consider taking the lead on banning guns from campus."

Ongoing cost escalation and tuition increases

Communications to ALC by Category (Appendix A) *continued*

Admissions

The 103 emails received regarding Dartmouth admissions throughout the 2015-16 academic year revealed two prominent thoughts. The first is that there is a desire for more transparency regarding the evolution of the financial aid and admissions processes. Second, there is a perception that admissions is prioritizing diversity in applicants in a manner that excludes some qualified candidates. This is generating some contention and confusion.

The sentiment among some Dartmouth alumni toward admissions reflects one of disappointment and uncertainty. This is largely in response to three common themes: 1) initiatives around diversity; 2) alumni interviewing; and 3) the removal of need-blind admissions for foreign students. 17 out of 103 emails expressed concerns about diversity in terms of race, class, legacy, foreign status, and even, regional location. Among the representative quotes on diversity: “a need to reserve 20% of seats for recruited athletes;” “not enrolling enough students from Southern Appalachia;” and, disapproval of “2020 goal of 40% students of color.”

Sentiments on alumni interviewing reflected a desire for more transparency and granularity into the alumni interviewing process and the policies around which the process is governed. Based on 10 out of the 103 emails, alumni voiced a desire to see transparency in the policies that determine how their input is ultimately weighed into a decision. Moreover, alumni were “curious about what good feedback (from alumni)” looked like, as well as frustrated with how “arduous the signup process was.”

Last, there was disappointment (13 out of 103 emails) voiced with regards to the decision to discontinue the needs-blind admissions policy for international students. What was unique about this one theme was that there was no discernible variety of thought or opinion on the subject. Each email revealed a disconnection to the virtues and principles with which Dartmouth envisioned its student body. For example, one alumnus said, the “change [of policy] seems discriminatory and aggressively cynical.” Another affirmed that the College was “compromising its values of a vibrant student body” for monetary gain.

Communications to ALC by Category (Appendix A) *continued*

Alumni Day of Service

We received close to 40 responses to an email from the Council urging alumni to consider participating with their local Dartmouth communities in the 2nd annual Dartmouth Alumni Day of Service. It was interesting to note the enthusiasm of some of the respondents, both about the Day of Service and about their own volunteering. Some wanted to share that they couldn't participate but hope to do so at a future date or that they participate extensively in other service projects in their own communities throughout the year. One member of the class of 1968 was excited to tell us that he would be directing the town-wide cleanup for the Lee, Massachusetts recycling committee on the same day.

Dartmouth's Alumni Day of Service overlaps with Freshman Parents' Weekend, so one alumnus suggested that the Council try to harness the interest of the parents and families of first-year students. The Alumni Service Committee has discussed this option and would consider sponsoring projects in Hanover in the future, in addition to the projects organized by the Dartmouth Club of the Upper Valley.

Several emails took issue with the nature of some of the service projects – particularly with the clean-up activities in otherwise prosperous areas. The Committee has discussed this issue and will raise it with volunteer planners next year. The individual projects are decided by local alumni, who take many factors into consideration in their planning, including proximity of alumni to volunteer sites. Some alumni also worked with organizations that assigned the sites to the volunteers. But it's important that the Alumni Service Committee and the Council try to encourage a wide variety of service projects to address these concerns in the future.

Communications to ALC by Category (Appendix A) *continued*

Athletics

18 emails were received regarding athletics in 2015-16, compared to an average of 20 from the years 2008-2015.

The few emails addressed the following topics: disbanding football due to high costs and the growing number of other leading schools that do not have football; increased investment in facilities for the Nordic Ski team; upgrading the indoor swimming pool; questions about the expense of a new indoor athletic facility; concerns about the high number of recruited athletes; and improved timeliness and quality of communicating athlete and alumni athlete results.

Communications to ALC by Category (Appendix A) *continued*

Black Lives Matter Protest

While this topic falls under a broader category of student life, it is being reported separately in these appendices due to the amount of emails received. In total, 209 alumni wrote to express opinions about a protest that occurred in November in Baker-Berry Library related to the Black Lives Matter movement. Alumni were frustrated that a protest had entered the library space, by ensuing press and social media coverage and perceived administrative response. Examples of the alumni commentary included:

- “As a Co-Head Agent of my class, as well as my class AC representative, I am hearing from many classmates that they are disappointed with the way the College adjudicated the identified BLM protestors who were photographed in the Baker Library incident. I hope you are collecting similar reports from other classes so we can develop a unified response to those classmates who have said they will not give this year without a better response to this incident.”
- “Students harassing other students in the library, of all places, and then being praised by the administration? That is antithetical to the Dartmouth I know.”
- “The constant bad press about Dartmouth's one sided support of radical racial activists and refusal to discipline those responsible for the Baker Library invasion...has shown the school to be afraid to treat everyone equally.”
- “No sanctions are sought; not even apologies are to be given to the many students who clearly were wronged and, from the evidence, at least one of whom was driven from the library in tears.”
- “This lack of civility and citizenship behavior cannot and should not be overlooked. There must be consequences.”
- “I am one of our classmates who question what is going on at Dartmouth and, to be honest, it has affected my allegiance to the College. I have a pain in my stomach as I say that.”

This event underscored (i) the importance of having the Alumni Liaison Committee as an avenue to collect and respond to alumni sentiment, and (ii) the need for more synergistic relationships between the Alumni Liaison Committee and various departments of the College, to ensure accurate information is projected in real time to concerned alumni.

Communications to ALC by Category (Appendix A) *continued*

General Response

The ALC received 281 emails from the alumni in the “general response” category. Alumni took the time to write about a variety of topics – commentary on the current administration; suggestions for improved communication; thoughts on everything from international security to students’ nutrition to the House Communities. These emails reflect an engaged and diverse alumni body.

Most of the emails (171) were messages of appreciation, personal greetings, and positive support to councilors for their service and meeting reports. Excerpts include:

- “Thank you for that comprehensive and very interesting report. I really appreciate your service as well as the time it took to collect and express your thoughts.”
- “This is a great update, even without all good news. Great transparency. Thanks much for the work to help move Dartmouth forward.”
- “A breath of fresh air – thank you for having the insight and fortitude to articulate thoughtful remarks which some may view as contrarian via a medium that seldom permits same. Congratulations to the College for enabling you to do so.”
- “Terrific summary. Thanks for taking the time to share your thoughts! Really helpful and insightful and informative.”

Communications to ALC by Category (Appendix A) *continued*

Governance

The ALC received 11 emails concerning alumni governance issues, about the same as last year. However, both years are considerably below the number of messages received in prior years.

Again this year, the main theme was uncontested elections for members of the Association of Alumni Executive Committee. One person also complained about uncontested elections for Alumni Council.

Representative comments include:

- “Recent one-candidate-only elections are unhealthy in my opinion.”
- “And you wonder why the Alumni feel unrepresented.”
- “Please ask yourself what kind of organization perpetual uncontested elections will produce and whether that is the healthiest outcome for Dartmouth.”

Communications to ALC by Category (Appendix A) *continued*

Moving Dartmouth Forward

During the past year, we received only three emails regarding the Moving Dartmouth Forward (MDF) initiative, and no emails on this topic since the late fall of 2015. The three emails came from classes ranging from 1974-1983. One email was related to the ban on hard alcohol, hoping to better understand how a ban on hard alcohol would effectively reduce binge drinking. Another alumnus/a expressed “complete endorsement of President Hanlon’s MDF,” particularly citing the recommendations on the house system, combating grade inflation, and the need for more inclusivity and “community excellence.” The last response sought “as much as possible” information on MDF and “how it’s being tracked in terms of outcomes.”

Communications to ALC by Category (Appendix A) *continued*

Miscellaneous/Other

For the second year, we asked alumni councilors to pose questions to their constituents during their communication follow up from our Council meetings. These alumni responses made up the majority of the 118 emails received in this category.

Once again we were very pleased at the length and thoughtfulness of the many responses and the breadth of the alumni they represented. Emails came from recent and older graduates, men and women, and from many regions in the U.S. and also internationally. Many were from alumni that councilors do not often hear from. Their tone was largely positive, celebrating fond memories of their college experience, of skills they developed, teachers they enjoyed, and lessons that stayed with them the rest of their lives.

The first topic was: ***To what extent did an intellectual experience or experiences you had as an undergraduate at Dartmouth continue to resonate after you graduated – whether in the work that you do, or have done, or in your life overall?***

Among the 36 responses received, an alumna from the class of '98 relayed, "I majored in economics. However, I am glad accounting was not offered at the time because I instead took Design. Design was the most personally influential course that I took at Dartmouth. Design demanded that students create innovation from nothing, using a wide variety of materials. Professionally, the combination of quantitative skills with design principles has served me well in private equity, NASA technology commercialization and in a start up environment."

A '84 said, "I've worked in government, non-profits and the private sector thus far and in every role I've benefited from the grounding in liberal arts that Dartmouth provided. The liberal arts grounding and a healthy curiosity have allowed me to find common ground with Rwandans, Poles, South Africans, Sudanese, Columbians, Afghans, Iraqis, Liberians, Filipinos, Ethiopians, and others. I am sure it has made me be less fearful and more open-minded to new places, people and things than I otherwise would be."

From the class of '99, we heard "The most useful courses I took at Dartmouth were two public speaking courses with Jim Kuypers... Those courses were unequivocally, undoubtedly invaluable to my eventual career as a federal prosecutor."

Lastly, we were reminded by a '76 that intellectual experiences can come from many places: "I learned as much, if not more, as part of various teams rowing on the Connecticut River as in the classroom."

The second topic was: ***To what extent did you participate in a Dartmouth academic off-campus program, and how did the lessons you learned on that journey shape who you are – and how you see the world – today?***

For this question, we received 45 responses from various alumni. Many were about off-campus language programs and experiences: "I participated in the foreign LSA [Language Study Abroad] program in Strasbourg, France in 1971. The benefit was not just for learning French. Rather, getting to know another culture, encountering history and art and people and places up close opened my eyes to a certain kind of joy. It gave me confidence that I could step out across national borders to learn, build deep connections, and make a difference in lives, both professionally and personally."

Students participated in other Dartmouth-affiliated programs: "My experience was working for a summer in Talladega, Alabama under the auspices of the Tucker Foundation. I lived in a black dormitory with black students in a black marginalized community in a poor area of Alabama and spent my time in a culture that was more foreign than my European experience. Discovering in a real and personal way (rather than in theory during a discussion among Dartmouth students over beer or in a classroom) how alike people were despite different race, religion, economic and educational background and goals has stayed with me."

A number applauded that off-campus programs are such a part of the Dartmouth experience: "I spent three (!) terms abroad. Those terms were unquestionably among the most valuable and memorable times of my Dartmouth experience, and I can't imagine that experience without them... I would note that this was made possible by the D-plan - it is a unique and priceless aspect of Dartmouth that truly differentiates us from other institutions."

Communications to ALC by Category (Appendix A) *continued*

Student Life

The ALC received emails from 184 alumni on topics relating to student life. Greek life was the leading topic, with 54 alumni expressing disapproval of the administration's actions against AD and SAE, and/or support for Greeks in general. Compounding this issue for many alumni was the lack of direct communication from the administration on this issue to the affected alumni members, and the perception that the judicial process was inadequate. Many also felt the de-recognitions were a step in the process of eliminating fraternities altogether.

When combined with the 53 emails received at the end of the 2014-2015 fiscal year in reaction to the de-recognition of AD, concern about the administration's process for disciplining Greek houses has been far and away the major issue within student life.

"The fraternity was an integral part of our life and development at Dartmouth, and has continued to act as the foundation of the most important and lasting relationships that both of us made at the college. I credit Dartmouth for the outstanding college education I received, and I credit [my fraternity] for the life lessons, camaraderie, mentorship, sense of community, and lasting bonds of friendship that made my Dartmouth experience both unique and memorable... The fraternity had truly been a home in every sense of the word, and Dartmouth does not feel the same without that home. [The fraternity] anchored the Dartmouth experience for many loyal alums such as ourselves, and we hope that the College will reconsider its position with regards to the recognition of this important Dartmouth institution."

Sexual assault on campus was the second-most addressed topic, with 25 alumni expressing support for the administration's plans, but many of those asking for evidence that the plans are working. Five alumni also expressed concern with the perceived insufficient due process and privacy rights for students accused of sexual assault.

"I'm holding off on more giving to Dartmouth right now until the results of the 'Moving Dartmouth Forward' initiative are more clear. This shift in my attitude was actually prompted by my realization during our recent college search for my daughter that I was not completely comfortable with her going to Dartmouth given recent publicity about campus safety, so I hope that initiative has some substance."

A set of topics around social and political issues on campus generated emails from 45 alumni. Eighty percent (36) of those alumni expressed negative views of the administration's actions around perceived treatment of certain groups (18 alumni), suppression of conservative views (10 alumni), over-emphasis on diversity (8 alumni), propagation of a "PC culture" (7 alumni), and the paternalism of MDF (3 alumni). Nine alumni were supportive of the administration's actions on diversity/inclusion (6 alumni) and MDF in general (3 alumni).

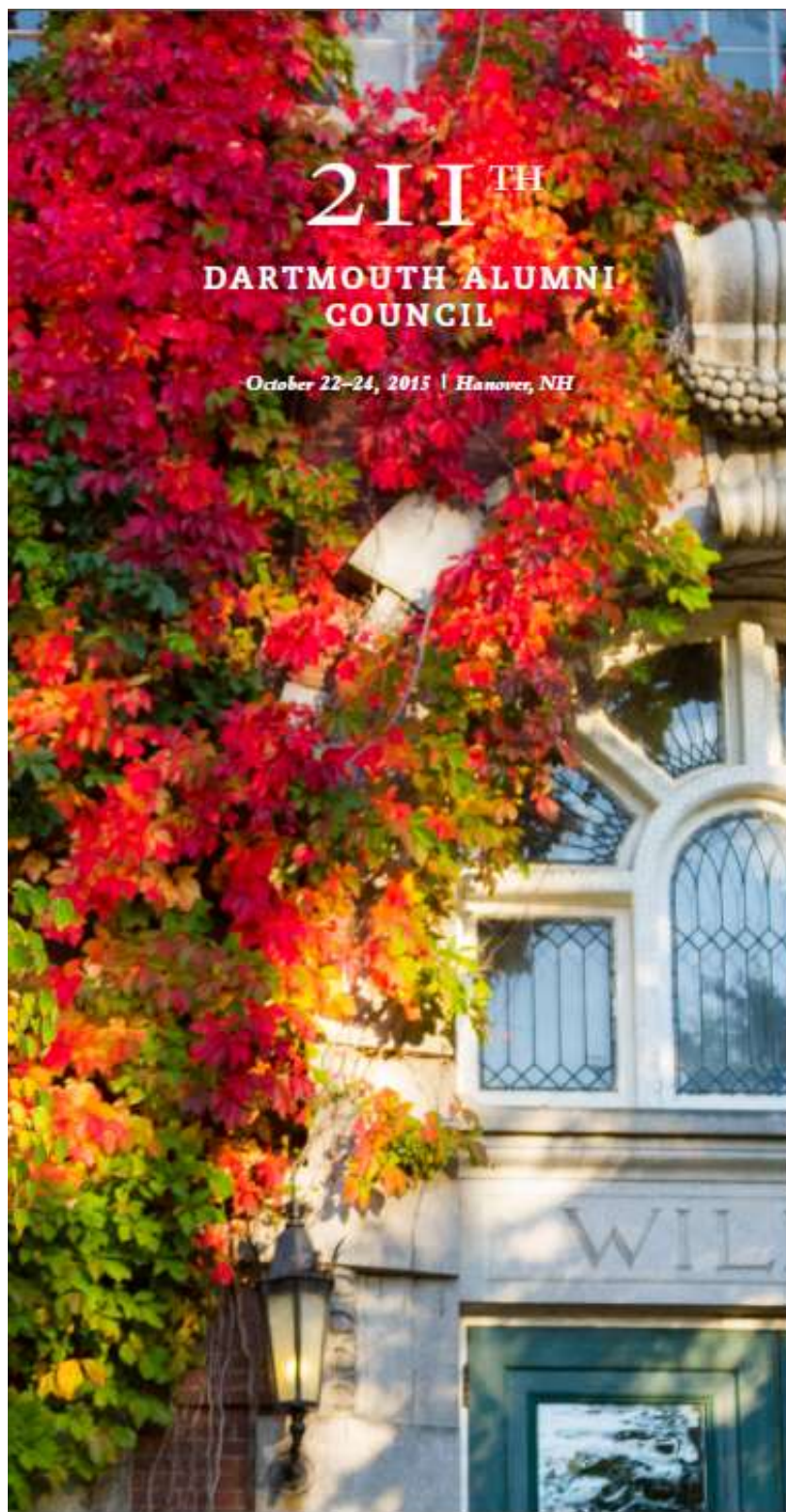
"With the College's emphasis on micro aggressions and safe spaces how are our students ever going to learn how to solve playground conflicts much less life after Dartmouth?"

MDF initiatives aimed at reducing excessive alcohol consumption was another popular topic. Eight alumni were supportive of the administration's efforts, with most wanting to see evidence of its effectiveness. Four alumni objected to the hard alcohol ban on students, and two objected to the hard alcohol ban at alumni events.

Finally, the housing communities drew emails from 12 alumni. Six of them expressed concern that affinity houses encourage segregation rather than integration, three disliked the fact that students cannot choose which house community to join, two expressed general support for the new house communities, and one expressed general disapproval.

In addition, 30 emails concerning a broad range of topics related to student life.

211th Alumni Council Meeting Program (Appendix B)



Dartmouth Alumni Council Committees 2015–2016

Academic Affairs

Van Wie '79, '84Th (chair);
Dengler '96 (vice chair); Anthony, Benson '04;
Chen '78, '94AS; Cholnoky '77;
DeMay '11AS, '13Tu; Gere '66; Hull; Ngai '00;
Povich '81; Roberts '02; Schnader '87;
Schorsch '87; Shepard '83; Silbersweig '82;
Simlai '05, '07Th; Staros '69; Tibble '14;
Villarruel '12; Wadsworth '84AS; Williams '12;
Albing '81Tu (secy)

Alumni Awards

Cholnoky '77 (chair); Adler '60, '61Tu;
Alperin '80; Engelman '68; Finegan '85;
Salmon-Smith '87; Silverman '81;
Ramsden '87 (secy)

Alumni Liaison

Spelios '95 (chair); Avellino '89; Bernard '97;
Bleyler '61; Caron '85; Casey '88; Finegan '85;
Fortier '94, '95Th; Horan '82; Steinberg '88;
Stewart '07, '13Tu; Wolff '89, '94Tu;
Gaudet '81 (secy)

Alumni Service

Woolf '86 (chair); Higgins '86, '90Tu (vice chair);
Avellino '89; Flynn '08; Kandel '00;
Mannes '80; Miller '84; Perez Di Gasbarro '94;
Rager '71; Rollins '84; Van Metre '81; Gonin (secy)

Athletics

Wolff '89, '94Tu (chair); Cerhan '83 (vice chair);
Antal '07; Austin '75; Black '82; Bracken '65;
Bryant '12; Bysshe '63; Clarkson '75; Edison '91;
Heller '70; Logan '52; MacArthur '72;
Manuel '58, '59Tu; McArt '61, '62Th, '62Tu;
Millane '67; O'Connor '87; Rozycki '61, '63CSM;
Smith (secy)

Communications

Steinberg '88 (chair); Abbott '96 (vice chair);
Casey '88; Day '66, '67Th, '69Th; Hillman '91;
Olson '68; Shaw '76; Solomon '91; Gilloux (secy)

Enrollment and Admissions

Buresh '90 (chair); Banks '90 (vice chair);
Allison '78; Baca '04; Baumann '83;
Bleyler '61; Byrne '55, '56Tu; DeBonis '10;
Hafner '91; Klemm '86; Lisi '90; Mattson '89;
McGinnes '93; Nicholson '74; Redbird '98;
Sammons '00; Schwartz '06; Shaffer '73;
Tamagni '56; Lysy '99 (secy)

Executive

Avellino '89 (chair); Buresh '90; Cholnoky '77;
Edelson '81; Kandel '00; Newmark '11;
Roberts '85; Solomon '91; Spelios '95;
Steinberg '88; Van Wie '79, '84Th;
Wolff '89, '94Tu; Woolf '86; Zenkel '80;
Gaudet '81 (secy)

Honorary Degrees

Solomon '91 (chair); Mattson '89 (vice chair);
Allison '78; Bassett '78; Baumann '83;
Bose '04AS, '04GSM; Bysshe '63; Heller '70;
Kandel '00; Logan '52; Lotson '82;
Manuel '58, '59Tu; Nicholson '74; Streicher '95;
Van Wie '79, '84Th; Ramaden '87 (secy)

Nominating and Alumni Trustee Search

Edelson '81 (chair); Avellino '89; Banks '90;
Caldwell '82; Higgins '86, '90Tu; Nicholson '74;
Schorsch '87; Spelios '95; Streicher '95;
Wolff '89, '94Tu; Gaudet '81 (secy)

Orientation

Wolff '89, '94Tu (chair); Bernard '97; Coffey '88;
Hillman '91; Mannes '80; Mattson '89; Woolf '86;
Ramsden '87 (secy)

Professional Development

Zenkel '80 (chair); Hetzel '72 (vice chair);
Bassett '78; Bernard '97; Bose '04AS, '04GSM;
Brown '88; Do '88, '89Tu; House '86; LaFond '83;
Lotson '82; Pastuck '11; Rose '92;
Salazar-Kish '88, '91Th; Sims '12;
Sommerfeld '90; Streicher '95; Tseng '95, '01Tu;
Yecies '85; Parish '89 (secy)

Student Affairs

Roberts '85 (chair); Millikin '05 (vice chair);
Clark '60, '61Th, '61Tu; Coffey '88;
Cunningham '78; Dyer Kloman '17; Fay '03;
Finegan '85; Gasbarro '62; Goel '17; Hacker '16;
Hamalainen '00; Haskell '94; Hribar '00;
Huff '84; Josebachvili '09; Li '16; Lordan '86;
Murphy '13; Newmark '11; Parker '11;
Parkinson '64; Roberts '98; Shannon '01;
Simpson '77; Valdez '07; Wagner '99; Welch '70;
Zhao '15; Gaudet '81 (secy)

Young Alumni

Newmark '11 (chair); Pastuck '11 (vice chair);
Antal '07; Baca '04; Benson '04; Bryant '12;
DeBonis '10; Dyer Kloman '17; Flynn '08;
Goel '17; Hacker '16; Josebachvili '09; Li '16;
Millikin '05; Murphy '13; Parker '11;
Schwartz '06; Simlai '05, '07Th; Sims '12;
Tibble '14; Valdez '07; Villarruel '12; Williams '12;
Zhao '15; Mobley '10 (secy)

Young Alumni Distinguished Service Award

Kandel '00 (chair); Annet '00; Brock '01, '02Th;
Chittim '01, '02Th, '03Th; Rothe-Kushel '03;
Sweetser '99; Wagner '99; Ramsden '87 (secy)

Current Campus Events

Hood Museum of Art

Tuesday through Saturday, 10 AM–5 PM
Wednesday, 10 AM–9 PM
Sunday, noon–5 PM
The Museum is closed on Mondays

Collecting and Sharing: Trevor Fairbrother, John T. Kirk, and the Hood Museum of Art

August 22 through December 6, 2015
Hood Museum of Art

Canaletto's Vedute Prints: An Exhibition in Honor of Adolph Well Jr.

August 1 through December 6, 2015
Hood Museum of Art

The Stahl Collection

August 1 through December 6, 2015
Hood Museum of Art

The Art of Weapons: Selections from the African Collection

Ongoing
Hood Museum of Art

A Space for Dialogue: Fresh Perspectives on the Permanent Collection from Dartmouth's Students

Ongoing
At the entrance to the museum

José Clemente Orozco: The Epic of American Civilization

Ongoing
Orozco Room, Baker Library, Dartmouth College

Hopkins Center

The Exception and the Rule: A Celebration of Cristian Wolff

Friday, October 23
7 PM, Faulkner
Saturday, October 24
2 PM, Rollins
7 PM, Faulkner

Barbary Coast Jazz Ensemble

Saturday, October 24, 8 PM
Spaulding Auditorium, Hopkins Center

Hop Film: Straight Outta Compton

Saturday, October 24, 9 PM
*Loew Auditorium,
Black Family Visual Arts Center*

College Events

Public Astronomical Observing

Friday, October 15, 8–10 PM
Shattuck Observatory

Dartmouth Alumni

Thursday, October 22

11:30 AM-2:30 PM	Nominating and Alumni Trustee Search Committee Luncheon Meeting Weekly Conference Room, Blunt Alumni Center
3-6 PM	Registration Hannover Inn
2:45-4:15 PM	Alumni Liaison Committee Meeting Zimmerman Business Center, Blunt Alumni Center
4:30-5:30 PM	Orientation for New Councilors Grand Ballroom East, Hannover Inn
	Career Conversations with students and alumni Tig of the Hop, Hopkins Center for the Arts Roundtable discussions sponsored by the Professional Development Committee
6-7 PM	Opening Reception Center for Professional Development, 62 South Main Street, 2nd floor
7:15-9:15 PM	Dinner and Program Grand Ballroom, Hannover Inn <ul style="list-style-type: none"> • Welcome Remarks by Alumni Council President Jennifer Awolline '89 • Hood Museum Expansion: A Case Study in Capital Project Development at Dartmouth Juliette Blaine '94, interim director, Hood Museum of Art; Lisa Hogarty, vice president of heritage services; and Bob Lecher '88, senior vice president for advancement

Friday, October 23

7-8 AM	Registration Hannover Inn
7:45-10 AM	Committee Breakfast Meetings <ul style="list-style-type: none"> • Academic Affairs Grand Ballroom East, Hannover Inn • Alumni Service Faculty Lounge, Hopkins Center for the Arts • Athletics Rosen ZGA and 102B, Flinn Varsity Center • Communications Drake Room, Hannover Inn • Director and Admissions Ode II, Ode Student Center • Professional Development First Saywinnhouse, Hannover Inn • Student Affairs Grand Ballroom West, Hannover Inn

Plenary Session 1, 10:15 AM-12:15 PM Hood Auditorium, Hood Museum of Art

10:15-10:30 AM	Opening Remarks by Alumni Council President Jennifer Awolline '89
10:30-11:15 AM	Remarks by President Philip J. Hanlon '77
11:15 AM-12:15 PM	Dartmouth by the Numbers Pan Peelin '89, '92a, chief investment officer; Rick Mills, executive vice president; and Mike Wagner, chief financial officer

12:30-1:30 PM Alumni Council Luncheon Alumni Hall, Hopkins Center for the Arts

The Function of a Liberal Arts Education
Dr. A. L. Corbin Capocchione, associate professor of history and assistant dean of faculty for pre-major advising

Plenary Session 2, 1:45-3:20 PM Room 105, Dartmouth Hall

1:45-2 PM	Nominating and Alumni Trustee Search Committee Update David Edelson '81, chair, Nominating and Alumni Trustee Search Committee
2-2:30 PM	Residential Education in Action: Dartmouth's House Communities Richard Stone, dean of the College; and Hope Lisa Adams, vice provost for student affairs
2:30-3:15 PM	The 50-Year Lifecycle of a Faculty Member Carolyn Dever, general
3:15-3:20 PM	Introduction to House Communities Breakout Sessions Martha Swartz '76, vice president for alumni relations

3:25-3:55 PM House Communities Breakout Sessions Various locations, Dartmouth Hall

4-6 PM	Alumni Awards Committee Meeting Room 301, Black Rockly Visual Arts Center
	Honorary Degrees Committee Meeting Drake Room, Hannover Inn
	Young Alumni Committee Meeting Becky Lounge, Hopkins Center for the Arts

4:15-5:30 PM Campus Tour for Councilors Meet at front of Hannover Inn

6:15-7:15 PM Reception Hypocrite Ballroom, Hannover Inn

7:30-10 PM	Alumni Awards Gala Dinner Grand Ballroom, Hannover Inn <ul style="list-style-type: none"> • Remarks by President Philip J. Hanlon '77 • Presentation of Young Alumni Distinguished Service Awards to Michael J. Vidmar '03 and S. Caroline Kerr '01 • Presentation of Dartmouth Alumni Awards to Olin Meloney Laughlin '89, Edin H. Rowe '74, and Patricia T. Berry '81
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Saturday, October 24

7:30-8:45 AM Alumni Liaison Committee Breakfast Meeting First Saywinnhouse, Hannover Inn

8:30 AM Continental Breakfast Alumni Hall, Hopkins Center for the Arts

Plenary Session 3, 9 AM-12:30 PM Alumni Hall, Hopkins Center for the Arts

9-10 AM	Committee Reports
10-11 AM	Update from the Board of Trustees Bill Holman '88, chair of the Board of Trustees; and trustee Emily Vukobratovic '12 and Ben Wilson '13
11-11:15 AM	Coffee break
11:15 AM-NOON	The Impact of Philanthropy on the Dartmouth Budget Alan Reed Keith, chief operating officer for advancement
NOON-12:30 PM	Open Forum <ul style="list-style-type: none"> • Open discussion period for councilors • Open microphone for alumni
12:30 PM	Adjournment

211th Alumni Council Summary (Appendix C)

Report from the 211th Meeting of
The Dartmouth Alumni Council, October 22-24, 2015

By Jacques Steinberg '88

The Dartmouth College Alumni Council – 125 members strong, representing alumni from each class, as well as a range of other Dartmouth constituencies – convened on the Hanover Plain for two days in late October for its annual fall meetings.

Among the themes of our gathering was **the value (and cost) of a Dartmouth education**. In the bullet points below, **loosely organized by topic for easy scanning**, I provide some of the news and other information that was shared with us – along with links where those who wish to learn more can do so.

But first, I want to pose **a question** inspired by our most recent convening – **a question that all councilors are being asked to share with their constituents in their Council reports:**

Seeking Your Stories of Lifelong Learning, Beginning at Dartmouth

As alumni councilors, we talked a great deal throughout our meetings on campus this fall about the value of a liberal arts education, as well as the critical importance of the intellectual experience at Dartmouth extending far beyond the classroom. We also discussed how the learning experience at Dartmouth can be lifelong.

To what extent did an intellectual experience or experiences you had while an undergraduate at Dartmouth continue to resonate after you graduated – whether in the work you do, or have done, or in your life overall?

The Executive Committee of the Council asks that you share your responses directly with your Council representative, via email. They will be forwarded to the Alumni Liaison Committee, which is charged with conveying alumni sentiment and reflections on a range of issues to the Board of Trustees.

And now, some news that you can (hopefully) use:

The College's Finances

- Dartmouth's endowment earned an investment return of 8.3 percent for the fiscal year ending June 30, 2015 – with a value of \$4.7 billion, according to Chief Investment Officer Pamela L. Peedin '89, '98Tu. [Learn more about the endowment.](#)
- By one measure, the total annual cost per student of a Dartmouth education is just shy of \$118,000 – though the price charged for full tuition, room and board, and mandatory fees is \$62,000, according to Mike Wagner, chief financial officer. The difference is funded by sources other than tuition, including the Dartmouth College Fund, the distribution of unrestricted resources from the endowment and research grants. [Dartmouth Alumni Magazine published an article](#) in May titled “Why is Dartmouth so expensive?”
- We learned from Ann Root Keith, Chief Operating Officer of Advancement, that in terms of the percentage of its alumni who made a donation to the college last year, Dartmouth was ranked second nationally – behind only Princeton – with 43.4 percent. (Yale followed a distant third, with 28 percent alumni participation.) Ms. Root Keith said that her office was currently studying the feasibility and potential focus of the college's next Capital Campaign, which could begin as soon as 2017.

Campus Life

- President Philip J. Hanlon '77 told the Council that the [Moving Dartmouth Forward Initiative](#) announced earlier this year as a way to curb an array of harmful behaviors – including a ban on hard alcohol on campus – appeared to be having an initial impact, with transports to the hospital as a result of high blood alcohol content trending downward, by at least 20 percent since the beginning of spring term. “I think it’s early days,” President Hanlon said. “We need to be patient. We need to continue watching.”
- Beginning in the fall of 2016, [every Dartmouth undergraduate will be assigned to a house community](#), a cluster of dorms to which they will maintain affiliation throughout their undergraduate experience. The initiative is intended to build communities within the Dartmouth community that provide students with a sense of continuity, identity and a deeper residential experience. A faculty member will also reside in each house community, and help lead programming.

The Academic Experience

- In a lunchtime address to the Council, Cecilia Gaposchkin, associate professor of history and assistant dean of faculty for pre-major advising, made a forceful argument for a liberal art education as “a good return on investment” for students, their families and the college itself. She cited Dartmouth’s emphasis on preparing students for their lives, and their work, regardless of occupation, by imbuing them with the ability to reason, think, write and grapple, with increasing sophistication, with complex matters. Professor Gaposchkin has written extensively about all this, including [this Op-Ed in The Washington Post](#), with the compelling headline: “Why The Tech World Highly Values a Liberal Arts Degree.”
- Provost Carolyn Dever spoke with the councilors about the career phases for tenure-track faculty at Dartmouth, and throughout higher education today – a progression from candidate to assistant professor, associate professor, full professor, and then professor emeritus/emerita.

Hood Museum Expansion

- The Hood Museum of Art, originally completed in 1985, will undergo a major renovation and expansion beginning with its temporary closing in March 2016, we were told by Lisa Hogarty, vice president of campus services, and Juliette Bianco '94, interim director of the museum, who presented along with Bob Lasher '88, senior vice president for advancement. When it reopens in January 2019, the museum will have new galleries; a center for “object-based” inquiry; an expanded event space, and a new entrance and lobby.

Alumni Awards

- At a gala dinner led by Council President Jennifer Avellino '89 at the Hanover Inn, the Council presented this year’s Dartmouth Alumni Awards to **Patricia E. Berry '81**, **Ellie Mahoney Loughlin '89**, and **Ellis B. Rowe '74**. The Young Alumni Distinguished Service Awards were given to **S. Caroline Kerr '05** and **Michael J. Vidmar '03**. [View a series of short, emotionally moving, video tributes to each honoree.](#)

Second Annual Alumni Day of Service: May 7, 2016

- Save the date! The Second Annual Alumni Day of Service will be held on May 7, 2016, and the Council encourages all alumni to participate. [Please register](#) to help lead these mobilization efforts as a service project coordinator or to simply volunteer on that day. This day is designed to provide opportunities for Dartmouth alumni, family and friends to give back to their local communities and also strengthen alumni connections. This is a terrific way to enhance Dartmouth’s reputation as a College that cares deeply about service.

Dartmouth on The Late Show with Stephen Colbert

- Fans of Stephen Colbert and Dartmouth football got a double treat earlier this fall, when Head Football Coach Buddy Teevens appeared on Colbert's new CBS show to demonstrate a robotic tackling dummy – designed to eliminate concussions during football practices – that originated as a project at the Thayer School of Engineering. [Watch the video](#), in which Colbert dons a Dartmouth helmet.

Dartmouth Alumni Council on Social Media

- The Alumni Council is expanding its reach in social media – including through live tweeting by several councilors, Alexandra Roberts '02 and Hoi Ning Ngai '00, of the most recent council sessions themselves, using the hashtag #DartmouthAC. Read the [full minutes](#) of our fall meetings.

212th Alumni Council Meeting Program (Appendix D)



Dartmouth Alumni Council Committees 2015–2016

Academic Affairs

Van Wie '79, '84Th (chair);
Dengler '96 (vice chair); Anthony; Benson '04;
Chen '78, '94AS; Cholnoky '77;
DeMay '11AS, '13Tu; Gere '66; Hull; Kull '88;
Ngai '00; Povich '81; Roberts '02; Schnader '87;
Schorsch '87; Shepard '83; Silbersweig '82;
Simlai '05, '07Th; Staros '69; Tibble '14;
Villarruel '12; Wadsworth '84AS; Williams '12;
Albing '81Tu (secy)

Alumni Awards

Cholnoky '77 (chair); Adler '60, '61Tu;
Alperin '80; Engleman '68; Finegan '85;
Salmon-Smith '87; Silverman '81;
Ramsden '87 (secy)

Alumni Liaison

Spelios '95 (chair); Avellino '89; Bernard '97;
Bleyler '61; Caron '85; Casey '88; Finegan '85;
Fortier '94, '95Th; Horan '82; Steinberg '88;
Stewart '07, '13Tu; Wolff '89, '94Tu;
Gaudet '81 (secy)

Alumni Service

Woolf '86 (chair); Higgins '86, '90Tu (vice chair);
Avellino '89; Flynn '08; Kandel '00;
Mannes '80; Miller '84; Perez Di Gasbarro '94;
Rager '71; Rollins '84; Gaudet '81 (secy)

Athletics

Wolff '89, '94Tu (chair); Gerhan '83 (vice chair);
Antal '07; Austin '75; Black '82; Bracken '65;
Bryant '12; Bysahe '63; Clarkson '75; Edison '91;
Heller '70; Logan '52; MacArthur '72;
Manuel '58, '59Tu; McArt '61, '62Th, '62Tu;
Millane '67; O'Connor '87; Rozycki '61, '63GSM;
Smith (secy)

Communications

Steinberg '88 (chair); Abbott '96 (vice chair);
Casey '88; Day '66, '67Th, '69Th; Hillman '91;
Olson '68; Shaw '76; Solomon '91; Gilloux (secy)

Enrollment and Admissions

Buresh '90 (chair); Banks '90 (vice chair);
Allison '78; Baca '04; Baumann '83; Bleyler '61;
Byrne '55, '56Tu; DeBonis '10; Hafner '91;
Harris '64; Klemm '86; Lisi '90; Mattson '89;
McGinnes '93; Nicholson '74; Redbird '98;
Sammons '00; Schwartz '06; Shaffer '73;
Tamagni '56; Lysy '99 (secy)

Executive

Avellino '89 (chair); Buresh '90; Cholnoky '77;
Edelson '81; Kandel '00; Newmark '11;
Roberts '85; Solomon '91; Spelios '95;
Steinberg '88; Van Wie '79, '84Th; Wolff '89,
'94Tu; Woolf '86; Zenkel '80; Gaudet '81 (secy)

Honorary Degrees

Solomon '91 (chair); Mattson '89 (vice chair);
Allison '78; Bassett '78; Baumann '83;
Bose '04AS, '04GSM; Bysahe '63; Heller '70;
Kandel '00; Logan '52; Lotson '82; Manuel '58,
'59Tu; Nicholson '74; Streicher '95; Van Wie '79,
'84Th; Ramadan '87 (secy)

Nominating and Alumni Trustee Search

Edelson '81 (chair); Avellino '89; Banks '90;
Caldwell '82; Higgins '86, '90Tu; Nicholson '74;
Schorsch '87; Spelios '95; Streicher '95; Wolff '89,
'94Tu; Gaudet '81 (secy)

Orientation

Wolff '89, '94Tu (chair); Bernard '97; Coffey '88;
Hillman '91; Mannes '80; Mattson '89; Woolf '86;
Ramsden '87 (secy)

Professional Development

Zenkel '80 (chair); Hetzel '72 (vice chair);
Bassett '78; Bernard '97; Bose '04AS, '04GSM;
Brown '88; Do '88, '89Tu; House '86; LaFond '83;
Lotson '82; Pastuck '11; Rose '97;
Salazar-Kish '88, '91Th; Sims '12;
Sommerfeld '90; Streicher '95; Tseng '95, '01Tu;
Yecies '85; Parish '89 (secy)

Student Affairs

Roberts '85 (chair); Millikin '05 (vice chair);
Clark '60, '61Th, '61Tu; Coffey '88;
Cunningham '78; Dyer Kloman '17; Fay '03;
Finegan '85; Gasbarro '62; Goel '17; Hacker '16;
Hamalainen '00; Haskell '94; Hribar '00; Huff '84;
Josebachvili '09; Li '16; Lordan '86; Murphy '13;
Newmark '11; Parker '11; Roberts '98;
Shannon '01; Simpson '77; Valdez '07;
Van Metre '81; Wagner '99; Welch '70; Zhao '15;
Mobley '10 (secy)

Young Alumni

Newmark '11 (chair); Pastuck '11 (vice chair);
Antal '07; Baca '04; Benson '04; Bryant '12;
DeBonis '10; Dyer Kloman '17; Flynn '08;
Goel '17; Hacker '16; Josebachvili '09; Li '16;
Millikin '05; Murphy '13; Parker '11;
Schwartz '06; Simlai '05, '07Th; Sims '12;
Tibble '14; Valdez '07; Villarruel '12; Williams '12;
Zhao '15; Losavio (secy)

Young Alumni Distinguished Service Award

Kandel '00 (chair); Annett '00; Brock '01, '02Th;
Chittim '01, '02Th, '03Th; Rothe-Kushel '03;
Sweetser '99; Wagner '99; Ramsden '87 (secy)

Future Meeting Dates

OCTOBER 20–22, 2016

213th meeting of the Alumni Council

MAY 18–20, 2017

214th meeting of the Alumni Council

OCTOBER 26–28, 2017

215th meeting of the Alumni Council


MAY 17–19, 2018


216th meeting of the Alumni Council


Current Campus Events


Visit dartmouth.edu/events for an up-to-date list of events.

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 dartgo.org/alumniphotos

 iDartmouth

Get the full Alumni Council meeting schedule
on your iPhone or Android by downloading the iDartmouth app.

Dartmouth Alumni

Thursday, May 12

1-6 PM	Registration Ballroom Foyer, Hanover Inn
3-4:30 PM	Alumni Liaison Committee Meeting Winship Conference Room, Blunt Alumni Center
5-7 PM	Dinner Discussion Groups with Students <ul style="list-style-type: none"> • Dartmouth Humanitarian Engineering Room 001, Rockefeller Center MODERATOR: David Van Wie '79, '84T STUDENTS: Eric Greenlee '18, Spencer Helm '18, Collin McKinney '18, Tucker Oddleifson '16, Emily Wechsler '18 • Dartmouth Students Impacting the World Room 002, Rockefeller Center MODERATOR: Jennifer Tisdal Schorsch '87 STUDENTS: Ashley Manning '17, Rachel Margliose '16, James Ragan '16 • Maximizing Experiential Learning Through the Dartmouth Plan Room 003, Rockefeller Center MODERATOR: Carl Gerdes '77a, assistant director, Dartmouth for Life STUDENTS: Feyaad Allie '16, Ollie Engelhart '18, Tim Hirvonen '17, Leehi Yona '16
7:15-10 PM	Nominating and Alumni Trustee Search Committee Dinner Meeting Drake Room, Hanover Inn
7:30-8:30 PM	Professional Development Program Between Alumni Councilors and Students Common Ground, Collis Center

Friday, May 13

7-8 AM	Registration Ballroom Foyer, Hanover Inn
7:30-9:45 AM	Committee Breakfast Meetings <ul style="list-style-type: none"> • Academic Affairs Grand Ballroom East, Hanover Inn • Alumni Service Faculty Lounge, Hopkins Center for the Arts • Athletics Room 332, Floren Westy House • Communications Winship Conference Room, Blunt Alumni Center • Enrollment and Admissions Hayward Ballroom, Hanover Inn • Professional Development Ford Sayre/Brewster, Hanover Inn • Student Affairs Grand Ballroom West, Hanover Inn

10-11:15 AM	Back-to-the-Classroom Experience for Councilors Various locations
10-11:30 AM	Committee Meetings <ul style="list-style-type: none"> • Honorary Degrees Winship Conference Room, Blunt Alumni Center • Young Alumni Ford Sayre/Brewster, Hanover Inn

11:45 AM-1:15 PM	Alumni Council Luncheon Alumni Hall, Hopkins Center for the Arts What Keeps You Awake at Night: Dartmouth International Relations Fellows Speak to the Questions of International Security MODERATOR: Michael Marsadino, dean of the faculty of arts and sciences FACILITY PANELISTS: Daniel Benjamin '57a, director of the Dickey Center for International Understanding; Jeffrey Friedman, assistant professor of government; and Jennifer Lind, associate professor of government
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Plenary Session 1, 1:45-5 PM Room 105, Dartmouth Hall

1:45-2:45 PM	Remarks President Philip J. Hanlon '77 and Dr. Lisa V. Adams MD'90, associate dean for global health, director of the Center for Health Equity
2:45-3:30 PM	Student Affairs Update Rebecca Rinn, dean of the College
3:30-3:45 PM	Coffee Break
3:45-4:15 PM	Nominating and Alumni Trustee Search Committee Update David Edelson '81, chair, Nominating and Alumni Trustee Search Committee
4:15-5 PM	Update from the Board of Trustees Bill Helman '80, chair, and John Repljga '88

6-7 PM	Reception Hayward Ballroom, Hanover Inn
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7:15-9:30 PM	Dinner Grand Ballroom, Hanover Inn Alumni Speaker: Jake Tapper '91, chief Washington correspondent for CNN, anchor of the weekday television news show "The Lead with Jake Tapper," and anchor of the Sunday morning political affairs program, "State of the Union." • Thank you for retiring councilors
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Saturday, May 14

7:30-8:45 AM	Alumni Liaison Committee Breakfast Meeting Ford Sayre/Brewster, Hanover Inn
8:30 AM	Continental Breakfast Alumni Hall, Hopkins Center for the Arts

Plenary Session 3, 9 AM-12:30 PM Alumni Hall, Hopkins Center for the Arts

9-9:45 AM	Committee Reports
9:45-10:30 AM	Tribute to John Rassias '49a, '76a, Dartmouth's William R. Kenan Professor Helene Rassias-Miles A'08, executive director of the Rassias Center
10:30-11 AM	Dartmouth Development - Seeking Your Insights Ann Root Keith, chief operating officer for Advancement, and Sylvia Bacon '85a, A'13, executive director, Dartmouth College Fund and special fundraising initiatives
11-11:15 AM	Coffee Break
11:15-11:30 AM	Admissions Update Meg Lyyj '99, director of admissions ambassador program
11:30 AM-12:30 PM	Open Forum <ul style="list-style-type: none"> • Alumni Council Election Results • Open Discussion Period for Councilors • Open Microphone for Alumni • Closing Remarks
12:30 PM	Adjournment

212th Alumni Council Summary (Appendix E)

Report from the 212th Meeting of the Dartmouth Alumni Council May 12-14, 2016

By Jacques Steinberg '88

More than 120 members of the Dartmouth Alumni Council descended on the Hanover Plain in mid-May for two days of meetings centered, in large part, on the theme of “Global Dartmouth.”

With representatives from classes that graduated from the College as far back as six decades ago – as well as those who traveled to campus on behalf of regional clubs, affiliated groups, and professional schools – the Council was also brought up-to-date on a range of issues closer to home, including developments in housing and admissions.

At dinner on Friday May 13, we heard from [Jake Tapper '91](#), a CNN anchor who has reported on arguably the biggest news story of the year: the American Presidential race, an assignment that has provided him a ringside seat for the Clinton and Trump campaigns, among others.

The following morning, we were treated to a moving tribute by **Helene Rassias-Miles A'08** to her father, **John Rassias '49a, '76a**, the legendary William R. Kenan Professor of French and Italian Emeritus, who died in December at age 90. Helene capped her presentation by putting 10 councilors through an actual drill instruction in Greek – her fingers snapping rapid-fire. At the end of her presentation, the Council's Academic Affairs Committee, announced the establishment of the “Professor John Rassias Faculty Recognition Award.” This will be presented to a faculty member who has demonstrated strong engagement with Dartmouth alumni in support of lifelong learning. [Read the latest](#) on the Rassias Center at Dartmouth.

[Watch a brief video](#) with highlights of what we saw and heard during our Council meetings – including remarks from **Jake Tapper** and **President Philip J. Hanlon '77**.

A Question for You

Before I turn to a bullet-point synopsis of some of what we learned on campus in May, the Council would like to pose **a question to all alumni**, in the spirit of the overarching theme of our weekend – the role of Dartmouth, and its students, in the world at large:

To what extent did you participate in a Dartmouth academic off-campus program, and how did the lessons you learned on that journey shape who you are – and how you see the world – today?

Please send responses directly to your Council representative. They will share them with the Alumni Liaison Committee, which synthesizes alumni views and sentiment on behalf of the President and Trustees, as well as the alumni body as a whole.

And Now, Some News You Can (Hopefully) Use...

“Global Dartmouth”

- In a panel discussion with the ominous title, “**What Keeps You Awake at Night?**” the Council heard three Dartmouth international relations faculty members each speak to a particular threat to international security. **Jeffrey Friedman**, assistant professor of government, discussed the challenges of making policy (especially as it relates to combating terrorism), at moments of high anxiety. **Jennifer Lind**, an associate professor of government, said she considered speaking to the Council about the threats posed by climate change, infectious disease, and nuclear non-proliferation before settling on what she described as a far greater hazard: the current, unstable relationship between the United States and China. And **Daniel Benjamin '57a**, Director of the Dickey Center for International Understanding, focused on the world refugee crisis – with about 250 million people, he said, currently living outside their home countries, many in the most dire conditions imaginable. He noted that this relates strongly to the current issues within the European Union. **Michael Mastanduno**, dean of the faculty of arts and sciences, moderated the panel.
- Among the many, impressive new study-abroad opportunities we learned about were these: “**Biology 71: Ocular Cell Biology and Disease in the United States and India**,” an undergraduate course offered this fall through the department of biological sciences, which will be paired with a visit to the Aravind Eye Clinic in Madurai, India, one of the largest such hospitals in the world. Meanwhile, the Women’s, Gender and Sexuality Studies Program, in partnership with the Asian and Middle Eastern Studies Program, is offering an interdisciplinary Foreign Study Program in **Hyderabad, India**, during the winter term. Among its offerings will be service-learning opportunities with **Averil Spencer '10**, who started a camp in India to teach girls English, leadership skills, and information related to health and safety.

News from Closer to Home (or Closer to Hanover, at least)

- **Dartmouth student housing** will get a reboot in the fall, as students join six residential house communities led by a house professor. With names like South House and North Park House, the communities will provide lifelong affiliation for the students, according to **Dean of the College Rebecca Biron**.
- **The Class of 2020, which will matriculate this fall**, is impressive by any number of measurements, not least that its members were selected from 20,675 applicants (at an admission rate of 10.5 percent). It includes students from 40 countries, representing 9 percent of the class, and a record percentage of students of color (40.4 percent), according to **Paul Sunde, director of admission and interim dean of admission and financial aid**. Dartmouth alumni played more of a role in the selection of this class than any other in history, with **5,400 active alumni conducting admissions interviews** – a 51 percent increase. [Learn more about how to become an admissions interviewer](#).
- As commissioned by President Hanlon, three working groups – one each focused on faculty, students, and staff – spent time studying the latest data on **diversity and inclusion** at Dartmouth, as well as defining goals to measure progress. On May 27, the Inclusive Excellence Executive Committee composed of President Hanlon, Provost Carolyn Dever, Executive Vice President Rick Mills, and Vice President of Institutional Diversity and Equity Evelyn Ellis, [released the Action Plan for Inclusive Excellence](#).
- **The Thayer School of Engineering** is about to undergo a major expansion – with a goal of increasing its student body by 50 percent. In what will constitute a major change on the western side of campus, at the end of Tuck Drive, the Computer Science department will be relocated adjacent to Thayer, the better to promote synergy. Just after we left campus, Dartmouth announced a \$25 million gift to Thayer.

News from the Alumni Body

- **Catherine Craighead Briggs '88** is the new chair of the Dartmouth College Fund Committee, succeeding Bruce D. Miller '74.
- The Alumni Council’s Alumni Awards’ Committees have announced the 2016-2017 recipients of the Alumni Awards. The Dartmouth Alumni Award will be presented to **Philp C. Kron '60 '61Tu**, **Charles E. Haldeman Jr. '70**, and **Margaret N. Sommerfeld '90**. The Young Alumni Distinguished Service Award will be presented **Maia Josebachvili '05** and **Shounak Simlai '05 '07Th**. They will receive their awards at the Alumni Council dinner in Hanover on Friday, October 21, 2016.
- Dartmouth is continuously enhancing its **online resources for alumni** – including its directory. [We encourage all alumni to go online and update their contact information](#).

- The [second annual Dartmouth Alumni Day of Service](#) took place on May 7. Alumni, family, and friends participated in 36 community service projects throughout the country. Next year's Alumni Day of Service will be held on May Saturday, May 6, 2017.
- During our meetings, the councilors voted to elect two new members of the Nominating and Alumni Trustee Search Committee – **Adrienne (Tee) Lotson '82** and **Alyse Streicher '95**. **Alexandra Roberts '02** was elected by the Council membership to the Alumni Liaison Committee, and **Emily Abernathy-Jones '95** was appointed to the Alumni Liaison Committee from the Association of Alumni body. **Russell Wolff '89 '94Tu**, who was elected President-elect of the Council in May 2015, begins a one-year term as President on July 1, succeeding **Jennifer Avellino '89**, who begins a one-year term on July 1 as Chair of the Alumni Liaison Committee.

After two years writing these meeting reports, this one is my last. I will be relinquishing this role on July 1 – handing my pen to a scribe yet to be determined – as I succeed Russell as President-elect of the Council.

[Read the full minutes](#) and [view photos](#) of the 212th Meeting of the Dartmouth Alumni Council.

Alumni Council Retirement Schedule (Appendix F)



RETIREMENT SCHEDULE

2016

Luke Antal '07 (C)
 Robert Baca '04 (DALA)
 Natalie Benson '04 (C)
 Blaire Bernard '97 (C)
 Pete Bleyler '61 (AOA)
 Kim Buresh '90 (RM)
 Joe DeBonis '10 (C)
 David Edelson '81 (CHR/NC)
 Bill Fay '03 (C)
 Gene Gasbarro '62 (C)
 Evan Hacker '16 (UGR)
 David Hillman '91 (C)
 Jeff House '86 (RA)
 Jing Li '16 (UGR)
 Michael Lisi '90 (RM)
 Frank Logan '52 (CA)
 Roger McArt '61, '62Th, '62Tu (C)
 David Millane '67 (C)
 Luke Murphy '13 (C)
 Kalina Newmark '11 (NAAAD)
 Chris Nicholson '74 (C)
 Christen O'Connor '87 (CA)
 Dick Olson '68 (C)
 Khalid Roberts '98 (C)
 Laura Hicks Roberts '85 (RA)
 Brant Rose '92 (C)
 Jolin Salazar-Kish '88, '91Th (PS Thayer)
 Jennifer Tisdell Schorsch '87 (AL)
 Marie Shaffer '73 (C)
 Shounak Simlai '05, '07Th (RM)
 Jeff Solomon '91 (RA)
 Meg Sommerfeld '90 (COA)
 Lou Spelios '95 (CHR/ALC)
 Jacques Steinberg '88 (AL)
 Jack Tamagni '56 (CP55)
 Dave Van Wie '79, '84Th (C)
 Patricia Wadsworth '84AS (A&S)
 Crishuana Williams '12 (BADA)
 Nancy Stein Woolf '86 (C)
 Laura Yecies '85 (C)
 Dan Zenkel '80 (C)

Key

A&S = Arts & Sciences
 AL = At Large
 AOA = Association Exec
 BADA = Black Alumni of Dartmouth Assoc.
 C = Class Rep
 CA = Class Association
 CP55 = Class Past 55th Reunion

2017

Cheryl Abbott '96 (RM)
 Albert Austin '75 (RM)
 Jennifer Avellino '89 (President)
 John Banks '90 (C)
 Jim Bassett '78 (C)
 Niranjan Bose '04AS, '04GSM (PS Geisel)
 Ted Bracken '65 (C)
 Pauline Brown '88 (AL)
 Tom Byrne '55, '56Tu (CP55)
 Amy Cholnoky '77 (CHR/AAWD)
 Bruce Clark '60, '61Th, '61Tu (C)
 Keating Coffey '88 (RM)
 Ben Day '66, '67Th, '69Th (CA)
 Mary Dengler '96 (C)
 Storey Dyer Kloman '17 (UGR)
 Andy Edison '91 (RA)
 Sue Finegan '85 (AOA)
 Chuck Flynn '08 (C)
 Budge Gere '66 (C)
 Martha Gerhan '83 (C)
 Ria Goel '17 (UGR)
 Steve Hafner '91 (AL)
 Colleen Haskell '94 (RA)
 David Hetzel '72 (C)
 Monica Higgins '86, '90Tu (PS Tuck)
 Chris Huff '84 (C)
 Susi Kandel '00 (CHR/YAAWD)
 Ken Klemm '86 (COA)
 Andrea Lordan '86 (RM)
 Jamie MacArthur '72 (RAI)
 Joe Mannes '80 (CA)
 Laura Mattson '89 (C)
 Ken Miller '84 (RA)
 Tim Millikin '05 (C)
 Hoi Ning Ngai '00 (DAPAAA)
 Chris Parker '11 (C)
 Melanie Pastuck '11 (DGALA)
 Jim Rager '71 (C)
 Ruth Redbird '98 (NAAAD)
 Alexandra Roberts '02 (C)
 Erin Sammons '00 (RA)
 Anne Schnader '87 (C)
 Camilla Shannon '01 (C)
 Dee Dee Simpson '77 (C)
 Alyse Streicher '95 (C)
 Ryan Tibble '14 (C)
 John Valdez '07 (CA)

CBA = Club Association

CHR/AAWD = Chair/Alumni Awards Comm.
 CHR/ALC = Chair/Alumni Liaison Comm.
 CHR/NC = Chair/Nominating Comm.
 CHR/YAAWD = Chair/Young Alumni Awards Comm.
 DALA = Dartmouth Association of Latino Alumni
 DAPAAA = Dartmouth Asian Pacific Am. Alum. Assoc.
 DED = District Enrollment Director

2018

Charles Allison '78 (RM)
 Roger Baumann '83 (DED)
 Daniel Black '82 (AL)
 Amber Bryant '12 (PS Thayer)
 Bob Bysse '63 (C)
 Alec Casey '88 (AOA)
 Celia Chen '78, '94AS (FR)
 Roger Clarkson '75 (C)
 Paul Cunningham '78 (DGALA)
 Bradley DeMay '11AS, '13Tu (A&S)
 Cuong Do '88, '89Tu (C)
 Anita Hamalainen '00 (C)
 Jim Harris '64 (C)
 Mark Heller '70 (COA)
 Caroline Hribar '00 (AL)
 Dan Josebachvili '09 (C)
 Michelle Jodoin LaFond '83 (RA)
 Adrienne (Tee) Lotson '82 (BADA)
 Ralph Manuel '58, '59Tu (CP55)
 Matt McGinnes '93 (C)
 Lisette Perez Di Gasbarro '94 (C)
 Lon Povich '81 (C)
 Barbara Rollins '84 (RM)
 Alan Rozycki '61, '63GSM (PS Geisel)
 Benjamin Schwartz '06 (C)
 Andy Shaw '76 (C)
 Patty Shepard '83 (RA)
 David Silbersweig '82 (C)
 Madeline Sims '12 (C)
 Jim Staros '69 (C)
 Steve Tseng '95, '01Tu (DAPAAA)
 Molly Sundberg Van Metre '81 (RM)
 Anna Villarruel '12 (DALA)
 David Wagner '99 (C)
 Tim Welch '70 (C)
 Russell Wolff '89, '94Tu (President-Elect,
 Valerie Zhao '15 (C) PS Tuck)

Present Council Members = 125

FR = Faculty Representative
 DGALA = Dartmouth Gay & Lesbian Assoc.
 NAAAD = Native American Alumni Assoc.
 PS = Professional School
 RA = Regional/ At-Large
 RAI = Regional/At-Large International
 RM = Regional/Metropolitan

ALC Meeting Agenda (October 22, 2015) (Appendix G)

Alumni Liaison Committee
Meeting
Thursday, October 22, 2015
Zimmerman Business Center, Blunt Alumni Center
2:45 - 4:15 PM
Agenda

1. Debrief the September 30th Conference Call with the Board of Trustees' Advancement Committee
2. Social Media Survey
3. Communications and Listening Posts for Alumni Feedback
4. Leadership Reports
 - Alumni Council
 - Association of Alumni
5. Reports on Alumni Feedback Received to Date
6. Annual Report
 - Timeline
 - Format

ALC Meeting Agenda (October 24, 2015) (Appendix H)

Alumni Liaison Committee
Meeting
Saturday, October 24, 2015
Ford Sayre/Brewster, Hanover Inn
7:30 – 8:45 AM
Agenda

1. Highlights of 211th Alumni Council Meeting
2. September 30th Conference Call between the ALC and the Board of Trustees' Advancement Committee
3. Moosilauke Forum Social Media Survey
 - Key takeaways discussion
 - Recommendations for actions
4. Communications
 - Potential topics for template questions, next Moosilauke Forum survey, etc...
 - Role of the communications committee regarding messaging and social media
5. Analysis of Alumni Feedback Received to Date
6. Other Business

ALC and Board of Trustees' Advancement Committee Meeting Agenda (March 5, 2016) (Appendix I)

Advancement and Alumni Liaison Committee Meeting

Saturday, March 5, 2016

Noon – 2 PM

Ford Sayre/Brewster Room

Hanover Inn

Agenda

1. Update on Past Topics:
 - Materials distributed in advance of meeting – brief recap and questions.
2. Major Areas of Alumni Feedback since July 1, 2015 (beginning of 2015-2016 Alumni Council Year)
 - Materials distributed in advance of meeting – brief recap and questions.
3. Communications about Major Campus Events
 - Greek Letter Organizations: The Alumni Council is hearing from alumni regarding the recent disciplinary actions involving GLO's. How can the Alumni Council and the ALC best support the College's communications as we continue to share the feedback with our institutional partners?
 - Inclusivity: How can alumni with expertise on inclusivity and diversity play a meaningful role in this important initiative? An example of this was the Alumni Council Ad Hoc Committee on Diversity and Inclusion, co-chaired by Caroline Kerr '05 and Janine Avner '80 in 2012, which produced a report after more than a year-long effort:
http://alumni.dartmouth.edu/leadership/council/media/Alumni_Council/ahcdi_report_final.pdf)
 - Communications: The trustees are familiar with Alumni Council communications they receive from their representatives. There is a very high open rate of this peer-to-peer email communications (slightly higher than 50%). Are there specific topics to include in these communications that would be helpful to the College?

ALC Meeting Agenda (May 12, 2016) (Appendix J)

ALC Meeting

Thursday, May 12, 2016

3 – 4:30 PM

Winship Conference Room, Blunt Alumni Center

Agenda

1. Annual Report Format and Timeline
2. Alumni Feedback to Date
3. Communications Toolkit Update
4. Moosilauke Forum Alumni Service Survey Results
5. Alumni Council Meeting and ALC Breakfast

ALC Meeting Agenda (May 14, 2016) (Appendix K)

Alumni Liaison Committee
Breakfast Meeting
Saturday, May 14, 2016
7:30 – 8:45 AM
Ford Sayre/Brewster, Hanover Inn
Agenda

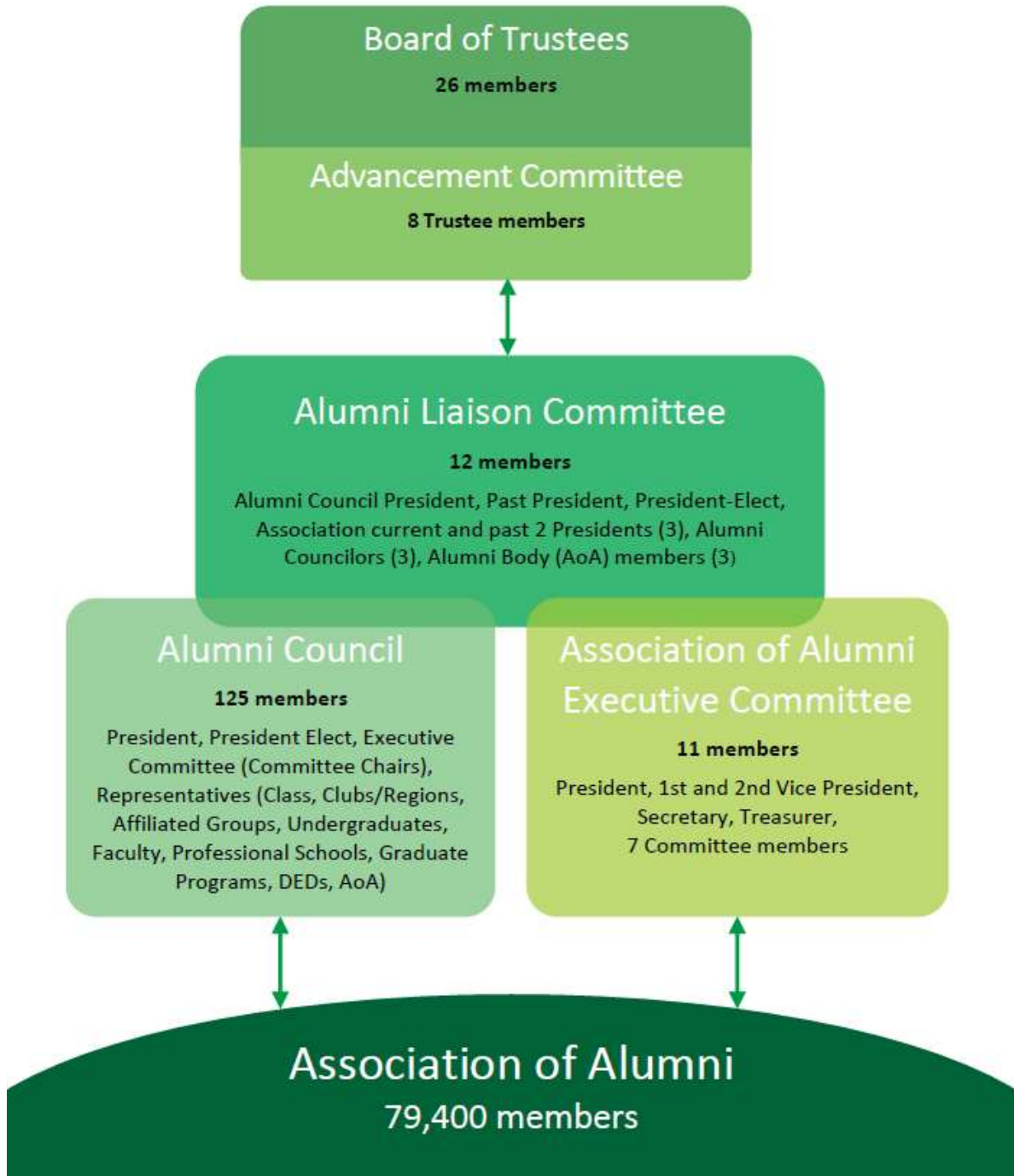
1. Insights from 212th Alumni Council Meeting
2. Moosilauke Forum Alumni Service Survey
3. Diversity and Inclusivity
 - How can alumni support the goals of diversity and inclusivity on the Dartmouth campus?
 - How can the Alumni Council provide messaging about inclusivity and diversity on campus in communications to alumni?
4. Communications
 - Expansion of social media usage
 - Alumni Council video pilot

Alumni Leadership Flowcharts (Appendix L)

Updated June 2016

Dartmouth Alumni Leadership

Flow Chart | Membership



Dartmouth Alumni Leadership

Flow Chart | Functions

