Appendices

Communications to ALC by Category (Appendix A)

Academics

Spend time sifting through the 93 emails that the Alumni Council received from alumni in the category of “academics,” and several basic concerns emerge: that the new graduate school poses a threat to the College’s long-held identity as serving undergraduates first; that the College should score higher in the US News and World Report rankings than it has in recent years; that free speech has, in some instances, been suppressed for fear of offending others; and that the student body is too diverse, while the faculty may not be quite diverse enough.

While no more than a handful of emails focused on each of these themes, the passion with which these matters were raised – and the fact that, in most instances, the age range of those writing was broad – suggests that at least some of these issues merit further exploration. This would seem particularly important in the case of the School of Graduate and Advanced Studies, with several alumni correspondents professing confusion around the graduate school’s mission – as well as how it fits into the mission of the College as a whole. As one member of the Class of 1965 put it: “Will President Hanlon’s graduate study plans turn the College into a university?” A member of the Class 1977 wrote: “Can we be sure that the shift to a university identity is done in a way that enhances, not threatens the undergraduate experience?” Another alumnus posed this question regarding the “new graduate school initiative” – “Is it really a march toward Dartmouth University?”

A number of alumni correspondents closely follow the US News (and other) rankings. “I’m curious as to why our national ranking continues to slip, so I’d love to hear what the top minds at Dartmouth would say is driving that trend?” asked a member of the Class of 2011. “Any detail on why that might be happening (and what they’re doing to counteract the slide) would be great to know. The US News methodology seems pretty opaque but I’m sure Dartmouth has a pretty good idea of what they need to do, so I’d hope they can share that.” There was also this, from a graduate of the Tuck School of 2006: “Tuck is now ranked #22 globally by the FT [Financial Times], #37 on research...Would be nice to see some urgency around the issue.”

Free speech, and how exactly to draw the line separating it from hate speech, was on the minds of a number of alumni – as it pertains to the Black Lives Matter movement, but other issues as well. “I want to be sure,” wrote a member of the Class of 1984, “that all speakers have the freedom to speak at Dartmouth from all points of view... without undue heckling.” A desire for the expression of a wide diversity of thought extended to the composition of the faculty, with several alumni wondering if there were enough faculty who subscribed to conservative or libertarian viewpoints – and others registering their displeasure over the widely reported denial of tenure to a popular assistant professor of English.
Administration/Operations

We received 85 communications in this category. While topics such as interest in the Thayer expansion, concern over the Hood Museum design, and complaints about changes at Geisel/ DHMC were amongst the concerns, the overwhelming number of contacts were about costs, cost control, and efficiency at Dartmouth and how they relate to the cost of a Dartmouth education.

The greatest concerns from alumni center around the growing cost structure of the College, especially in administration, and the continuing rise to already high tuition.

There is a theme throughout many of the emails, that costs are growing "out of control" and that the size of the administration has grown at the expense of other worthy investments. Inefficiency in administration is also a theme which some alumni believe is an issue at the College. In a few cases, there is concern Dartmouth faculty pay is falling behind. There is a perception amongst some of the writers that projects like the Ravine Lodge renovation and Hood Museum expansion should not be priorities, given the financial issues facing the college.

In a few messages, these concerns about administrative management and inefficiency were accompanied by notes suggesting that these issues were the main reason that an alumna/us was choosing to no longer donate to, or reduce the size of their gift to the college.

The tone of almost all of the communication was one of concern for the institution, and a desire to understand. In many cases, the alumni body simply can't understand how/why the administrative cost structure has grown to its current state.

A few quotes:

- "why has administrative headcount been growing so much while there has been little growth in faculty..."
- "why does tuition need to grow faster than inflation"
- "...I have struggled with the extent higher education donations truly support better student access versus underwriting poor fiscal discipline..."
Communications to ALC by Category (Appendix A) continued

Administration/Policy

Alumni submitted 78 emails to their councilors on topics related to the College’s administration.

By and large concern surrounding the divestment of fossil fuel investments held by the endowment as well as policies and improvements that address concerns about climate change and sustainability on the campus produced the most email traffic in the administration/policy category. These themes emerged:

- “One gets the impression that they want this issue [divestment] to just go away.”
- “Please urge Dartmouth to show real leadership by divesting from fossil fuels.”
- “Dartmouth needs to walk the walk and step up its sustainability game.”

Councilors were able to respond to the concerns of their constituents by citing President Hanlon’s Statement on the Challenge of Climate Change and Proposed Fossil-Fuel Stock Divestment issued on May 13, 2016. This provided a means for offering concerned alumni with a clear and up-to-date understanding of how the college is studying and addressing these issues.

Additionally, a smattering of emails from alumni pertained to these administrative topics:

Advancing awareness and reputation of Dartmouth internationally: MOOCs provide “an unusual way to project knowledge of Dartmouth beyond the borders of the U.S.”

Alcohol ban: “…please congratulate him (Hanlon) for me. This policy was long overdue…” “I would encourage the College to revisit how it applies the new alcohol policy to alumni and to recognize that if we’re treated like children on campus, we may decide not to celebrate our reunions on campus.”

Faculty diversity: “The College left alumni out of the process.”

Gun control: “Consider taking the lead on banning guns from campus.”

Ongoing cost escalation and tuition increases
Communications to ALC by Category (Appendix A) continued

Admissions

The 103 emails received regarding Dartmouth admissions throughout the 2015-16 academic year revealed two prominent thoughts. The first is that there is a desire for more transparency regarding the evolution of the financial aid and admissions processes. Second, there is a perception that admissions is prioritizing diversity in applicants in a manner that excludes some qualified candidates. This is generating some contention and confusion.

The sentiment among some Dartmouth alumni toward admissions reflects one of disappointment and uncertainty. This is largely in response to three common themes: 1) initiatives around diversity; 2) alumni interviewing; and 3) the removal of need-blind admissions for foreign students. 17 out of 103 emails expressed concerns about diversity in terms of race, class, legacy, foreign status, and even, regional location. Among the representative quotes on diversity: “a need to reserve 20% of seats for recruited athletes;” “not enrolling enough students from Southern Appalachia;” and, disapproval of “2020 goal of 40% students of color.”

Sentiments on alumni interviewing reflected a desire for more transparency and granularity into the alumni interviewing process and the policies around which the process is governed. Based on 10 out of the 103 emails, alumni voiced a desire to see transparency in the policies that determine how their input is ultimately weighed into a decision. Moreover, alumni were “curious about what good feedback (from alumni)” looked like, as well as frustrated with how “arduous the signup process was.”

Last, there was disappointment (13 out of 103 emails) voiced with regards to the decision to discontinue the needs-blind admissions policy for international students. What was unique about this one theme was that there was no discernible variety of thought or opinion on the subject. Each email revealed a disconnection to the virtues and principles with which Dartmouth envisioned its student body. For example, one alumnus said, the “change [of policy] seems discriminatory and aggressively cynical.” Another affirmed that the College was “compromising its values of a vibrant student body” for monetary gain.
Communications to ALC by Category (Appendix A) continued

Alumni Day of Service

We received close to 40 responses to an email from the Council urging alumni to consider participating with their local Dartmouth communities in the 2nd annual Dartmouth Alumni Day of Service. It was interesting to note the enthusiasm of some of the respondents, both about the Day of Service and about their own volunteering. Some wanted to share that they couldn’t participate but hope to do so at a future date or that they participate extensively in other service projects in their own communities throughout the year. One member of the class of 1968 was excited to tell us that he would be directing the town-wide cleanup for the Lee, Massachusetts recycling committee on the same day.

Dartmouth’s Alumni Day of Service overlaps with Freshman Parents’ Weekend, so one alumnus suggested that the Council try to harness the interest of the parents and families of first-year students. The Alumni Service Committee has discussed this option and would consider sponsoring projects in Hanover in the future, in addition to the projects organized by the Dartmouth Club of the Upper Valley.

Several emails took issue with the nature of some of the service projects – particularly with the clean-up activities in otherwise prosperous areas. The Committee has discussed this issue and will raise it with volunteer planners next year. The individual projects are decided by local alumni, who take many factors into consideration in their planning, including proximity of alumni to volunteer sites. Some alumni also worked with organizations that assigned the sites to the volunteers. But it’s important that the Alumni Service Committee and the Council try to encourage a wide variety of service projects to address these concerns in the future.
Communications to ALC by Category (Appendix A) continued

Athletics

18 emails were received regarding athletics in 2015-16, compared to an average of 20 from the years 2008-2015.

The few emails addressed the following topics: disbanding football due to high costs and the growing number of other leading schools that do not have football; increased investment in facilities for the Nordic Ski team; upgrading the indoor swimming pool; questions about the expense of a new indoor athletic facility; concerns about the high number of recruited athletes; and improved timeliness and quality of communicating athlete and alumni athlete results.
Black Lives Matter Protest

While this topic falls under a broader category of student life, it is being reported separately in these appendices due to the amount of emails received. In total, 209 alumni wrote to express opinions about a protest that occurred in November in Baker-Berry Library related to the Black Lives Matter movement. Alumni were frustrated that a protest had entered the library space, by ensuing press and social media coverage and perceived administrative response. Examples of the alumni commentary included:

- “As a Co-Head Agent of my class, as well as my class AC representative, I am hearing from many classmates that they are disappointed with the way the College adjudicated the identified BLM protestors who were photographed in the Baker Library incident. I hope you are collecting similar reports from other classes so we can develop a unified response to those classmates who have said they will not give this year without a better response to this incident.”

- “Students harassing other students in the library, of all places, and then being praised by the administration? That is antithetical to the Dartmouth I know.”

- “The constant bad press about Dartmouth’s one sided support of radical racial activists and refusal to discipline those responsible for the Baker Library invasion...has shown the school to be afraid to treat everyone equally.”

- “No sanctions are sought; not even apologies are to be given to the many students who clearly were wronged and, from the evidence, at least one of whom was driven from the library in tears.”

- “This lack of civility and citizenship behavior cannot and should not be overlooked. There must be consequences.”

- “I am one of our classmates who question what is going on at Dartmouth and, to be honest, it has affected my allegiance to the College. I have a pain in my stomach as I say that.”

This event underscored (i) the importance of having the Alumni Liaison Committee as an avenue to collect and respond to alumni sentiment, and (ii) the need for more synergistic relationships between the Alumni Liaison Committee and various departments of the College, to ensure accurate information is projected in real time to concerned alumni.
Communications to ALC by Category (Appendix A) continued

General Response

The ALC received 281 emails from the alumni in the “general response” category. Alumni took the time to write about a variety of topics – commentary on the current administration; suggestions for improved communication; thoughts on everything from international security to students’ nutrition to the House Communities. These emails reflect an engaged and diverse alumni body.

Most of the emails (171) were messages of appreciation, personal greetings, and positive support to councilors for their service and meeting reports. Excerpts include:

- “Thank you for that comprehensive and very interesting report. I really appreciate your service as well as the time it took to collect and express your thoughts.”

- “This is a great update, even without all good news. Great transparency. Thanks much for the work to help move Dartmouth forward.”

- “A breath of fresh air – thank you for having the insight and fortitude to articulate thoughtful remarks which some may view as contrarian via a medium that seldom permits same. Congratulations to the College for enabling you to do so.”

- “Terrific summary. Thanks for taking the time to share your thoughts! Really helpful and insightful and informative.”
Governance

The ALC received 11 emails concerning alumni governance issues, about the same as last year. However, both years are considerably below the number of messages received in prior years.

Again this year, the main theme was uncontested elections for members of the Association of Alumni Executive Committee. One person also complained about uncontested elections for Alumni Council.

Representative comments include:

- “Recent one-candidate-only elections are unhealthy in my opinion.”
- “And you wonder why the Alumni feel unrepresented.”
- “Please ask yourself what kind of organization perpetual uncontested elections will produce and whether that is the healthiest outcome for Dartmouth.”
Communications to ALC by Category (Appendix A) continued

Moving Dartmouth Forward

During the past year, we received only three emails regarding the Moving Dartmouth Forward (MDF) initiative, and no emails on this topic since the late fall of 2015. The three emails came from classes ranging from 1974-1983. One email was related to the ban on hard alcohol, hoping to better understand how a ban on hard alcohol would effectively reduce binge drinking. Another alumnus/a expressed “complete endorsement of President Hanlon’s MDF,” particularly citing the recommendations on the house system, combating grade inflation, and the need for more inclusivity and “community excellence.” The last response sought “as much as possible” information on MDF and “how it's being tracked in terms of outcomes.”
Communications to ALC by Category (Appendix A) continued

**Miscellaneous/Other**

For the second year, we asked alumni councilors to pose questions to their constituents during their communication follow up from our Council meetings. These alumni responses made up the majority of the 118 emails received in this category.

Once again we were very pleased at the length and thoughtfulness of the many responses and the breadth of the alumni they represented. Emails came from recent and older graduates, men and women, and from many regions in the U.S. and also internationally. Many were from alumni that councilors do not often hear from. Their tone was largely positive, celebrating fond memories of their college experience, of skills they developed, teachers they enjoyed, and lessons that stayed with them the rest of their lives.

The first topic was: *To what extent did an intellectual experience or experiences you had as an undergraduate at Dartmouth continue to resonate after you graduated – whether in the work that you do, or have done, or in your life overall?*

Among the 36 responses received, an alumnus from the class of ’98 relayed, “I majored in economics. However, I am glad accounting was not offered at the time because I instead took Design. Design was the most personally influential course that I took at Dartmouth. Design demanded that students create innovation from nothing, using a wide variety of materials. Professionally, the combination of quantitative skills with design principles has served me well in private equity, NASA technology commercialization and in a start up environment.”

A ’84 said, “I’ve worked in government, non-profits and the private sector thus far and in every role I’ve benefited from the grounding in liberal arts that Dartmouth provided. The liberal arts grounding and a healthy curiosity have allowed me to find common ground with Rwandans, Poles, South Africans, Sudanese, Columbians, Afghans, Iraqis, Libereans, Filipinos, Ethiopians, and others. I am sure it has made me less fearful and more open-minded to new places, people and things than I otherwise would be.”

From the class of ’99, we heard “The most useful courses I took at Dartmouth were two public speaking courses with Jim Kuypers... Those courses were unequivocally, undoubtedly invaluable to my eventual career as a federal prosecutor.”

Lastly, we were reminded by a ’76 that intellectual experiences can come from many places: “I learned as much, if not more, as part of various teams rowing on the Connecticut River as in the classroom.”

The second topic was: *To what extent did you participate in a Dartmouth academic off-campus program, and how did the lessons you learned on that journey shape who you are – and how you see the world – today?*

For this question, we received 45 responses from various alumni. Many were about off-campus language programs and experiences: “I participated in the foreign LSA [Language Study Abroad] program in Strasbourg, France in 1971. The benefit was not just for learning French. Rather, getting to know another culture, encountering history and art and people and places up close opened my eyes to a certain kind of joy. It gave me confidence that I could step out across national borders to learn, build deep connections, and make a difference in lives, both professionally and personally.”

Students participated in other Dartmouth-affiliated programs: “My experience was working for a summer in Talladega, Alabama under the auspices of the Tucker Foundation. I lived in a black dormitory with black students in a black marginalized community in a poor area of Alabama and spent my time in a culture that was more foreign than my European experience. Discovering in a real and personal way (rather than in theory during a discussion among Dartmouth students over beer or in a classroom) how alike people were despite different race, religion, economic and educational background and goals has stayed with me.”

A number applauded that off-campus programs are such a part of the Dartmouth experience: “I spent three (!) terms abroad. Those terms were unquestionably among the most valuable and memorable times of my Dartmouth experience, and I can’t imagine that experience without them... I would note that this was made possible by the D-plan - it is a unique and priceless aspect of Dartmouth that truly differentiates us from other institutions.”
Communications to ALC by Category (Appendix A) continued

Student Life

The ALC received emails from 184 alumni on topics relating to student life. Greek life was the leading topic, with 54 alumni expressing disapproval of the administration’s actions against AD and SAE, and/or support for Greeks in general. Compounding this issue for many alumni was the lack of direct communication from the administration on this issue to the affected alumni members, and the perception that the judicial process was inadequate. Many also felt the de-recognition were a step in the process of eliminating fraternities altogether.

When combined with the 53 emails received at the end of the 2014-2015 fiscal year in reaction to the de-recognition of AD, concern about the administration’s process for disciplining Greek houses has been far and away the major issue within student life.

“The fraternity was an integral part of our life and development at Dartmouth, and has continued to act as the foundation of the most important and lasting relationships that both of us made at the college. I credit Dartmouth for the outstanding college education I received, and I credit [my fraternity] for the life lessons, camaraderie, mentorship, sense of community, and lasting bonds of friendship that made my Dartmouth experience both unique and memorable... The fraternity had truly been a home in every sense of the word, and Dartmouth does not feel the same without that home. [The fraternity] anchored the Dartmouth experience for many loyal alums such as ourselves, and we hope that the College will reconsider its position with regards to the recognition of this important Dartmouth institution.”

Sexual assault on campus was the second-most addressed topic, with 25 alumni expressing support for the administration’s plans, but many of those asking for evidence that the plans are working. Five alumni also expressed concern with the perceived insufficient due process and privacy rights for students accused of sexual assault.

“I’m holding off on more giving to Dartmouth right now until the results of the ‘Moving Dartmouth Forward’ initiative are more clear. This shift in my attitude was actually prompted by my realization during our recent college search for my daughter that I was not completely comfortable with her going to Dartmouth given recent publicity about campus safety, so I hope that initiative has some substance.”

A set of topics around social and political issues on campus generated emails from 45 alumni. Eighty percent (36) of those alumni expressed negative views of the administration’s actions around perceived treatment of certain groups (18 alumni), suppression of conservative views (10 alumni), over-emphasis on diversity (8 alumni), propagation of a “PC culture” (7 alumni), and the paternalism of MDF (3 alumni). Nine alumni were supportive of the administration’s actions on diversity/inclusion (6 alumni) and MDF in general (3 alumni).

“With the College’s emphasis on micro aggressions and safe spaces how are our students ever going to learn how to solve playground conflicts much less life after Dartmouth?”

MDF initiatives aimed at reducing excessive alcohol consumption was another popular topic. Eight alumni were supportive of the administration’s efforts, with most wanting to see evidence of its effectiveness. Four alumni objected to the hard alcohol ban on students, and two objected to the hard alcohol ban at alumni events.

Finally, the housing communities drew emails from 12 alumni. Six of them expressed concern that affinity houses encourage segregation rather than integration, three disliked the fact that students cannot choose which house community to join, two expressed general support for the new house communities, and one expressed general disapproval.

In addition, 30 emails concerning a broad range of topics related to student life.
211th Alumni Council Meeting Program (Appendix B)
Dartmouth Alumni Council Committees
2015~2016

Academic Affairs
Van Wie 79, 947th, (chair);
Dingler 96 (vice chair); Anthony, Benton 94;
Chen 76, 9445, Cholowsky 77;
DeMoy 71, 93, 897th, 86th; Gurney 93,
Hing 91, 9425, 9426, Hull Ngl 91;
Hiwich 91, Roberts 91, Schmidt 91;
Schroeder 94, 9445, Silverman 91;
Simard 97, 879, Stanza 97, 946th, 947th,
Wiggins 95, 9435, Williams 85, Williams 91;
Alley 93 (secretary)

Alumni Awards
Cholowsky 77 (chair), Adair 60, 617th;
Agarwal 93, Aitken 93, Allgood 93;
Allgood 93, Allen 93, Allgood 93;
Simon-Smith 93, Silverman 93;
Williams 94 (secretary)

Alumni Liaison
Spikes 94 (chair), Allcino 93, Bernard 97,
Brey 61, Carter 93, Casey 93, Fitzgerald 93;
Fracelli 94, 957th, Harris 93, Kuhn 91;
Simard 97, 109th, Williams 95, 957th;
Cassano 91 (secretary)

Alumni Service
Woof 96 (chair), Higgins 94, 957th (vice chair);
Allcino 93, Fagan 93, Kandl 93;
Marcus 93, Miller 94, Nosco 93, O'Sullivan 94;
Page 71, Holler 94, Van Metre 85, Cassano 93 (secretary)

Honorary Degrees
Sisler 91 (chair), Mattson 91 (vice chair);
Allard 76, Barret 78, Barlow 93;
Karn 93, Logan 93, Lotter 93;
Massey 93, 9425, Nicholas 94, Schroeder 95;
Van Wie 79, 879th, Ramadan 97 (secretary)

Nominating and Alumni Trustee Search
Eisens 81 (chair), Allcino 93, Banks 95;
Karem 80, Karem 80, Nicholas 74;
Schroeder 93, Speck 93, Stricker 93;
Wells 94, 957th, Geurts 81 (secretary)

Orientation
Wells 89, 947th, (chair), Bernard 97, Coffey 96;
Hillman 91, Hinters 92, Matrake 93, Wessel 90;
Raven 91 (secretary)

Professional Development
Zundel 80 (chair), Hazel 77 (vice chair);
Hunt 93, Bernard 97, Brown 94, 9457th;
Brown 95, 957th, House 93, 957th, 957th;
Levitt 92, Pachuck 11, Rose 93;
Solanki 89, 917th, Sime 12;
Schreiner 89, Stricker 89, Slocum 89, 917th;
Teo 89, Pachuck 89 (secretary)

Student Affairs
Roberts 93 (chair), Milotkin 95 (vice chair);
Clave 93, 947th, 897th, Coffey 98;
Carrington 94, Dyer 94, Keesman 93;
Frisancho 95, Casabianca 92, Coit 17, Hacket 94;
Hamblen 95, Karr 94, Hoffman 94;
Jaffe 94, Inrechter 94, Jones 94, Levtchenko 94;
Murphy 13, Newman 91, Parker 91;
Perkins 94, Roberts 93, Simonson 94;
Simpson 72, Rider 10, Weyr 91, Weyr 91;
Zhou 93, Geurts 81 (secretary)

Young Alumni
Newman 13 (chair), Pasnack 11 (vice chair);
Ammar 90, Barlow 94, Benton 94;
Brey 61, Byrnes 91, 957th, Delkowitz 99,
Hufnagel 91, Karem 93, Lilie 93, Marieau 93;
McCloskey 93, Nicholas 94, Redfield 98;
Ramamon 90, Schwartz 95, Schrufer 95,
Tamagni 94, Loyo 99 (secretary)

Executive
Allcino 93 (chair), Barlow 90, Cholowsky 77;
Eisens 81, Kandl 90, Newcomer 91,11;
Roberts 93, Rollins 91, Spokes 91, Stanza 95, Williams 84, van Wie 79, 947th;
Wells 89, 947th, Woof 96, Zundel 98, Geurts 81 (secretary)

Hood Museum of Art
Tuesday through Saturday, 10AM-5PM;
Wednesday, 10AM-9PM
Sunday, noon-5PM
The Museum is closed on Mondays

Collecting and Sharing:
Trevor Falber, John T. Kirk, and the Hood Museum of Art
August 22 through December 6, 2015
Hood Museum of Art

Canaleto’s Vodou Prints:
An Exhibition in Honor of Adolph Weil Jr.
August 1 through December 6, 2015
Hood Museum of Art

The Stahl Collection
August 1 through December 6, 2015
Hood Museum of Art

The Art of Weapons: Selections from the Artman Collection
Ongoing
Hood Museum of Art

A Space for Dialogue: Fresh Perspectives on the Permanent Collection from Dartmouth’s Students
Ongoing
At the entrance to the museum

José Clemente Orozco: The Epic of American Civilization
Ongoing
Orrison Room, Baker Library, Dartmouth College

College Events
Public Astronomical Observing
Friday, October 15, 8-10 PM
Shattuck Observatory

Dartmouth Alumni
Thursday, October 22

11:30 AM – 2:30 PM | Nominating and Alumni Trustees Search Committee Lunch Meeting

3:30 PM | Registration
Hannover Inn

3:45 PM – 4:15 PM | Alumni Liaison Committee Meeting
Darmouth Business Center, Hannover Inn

4:30 – 5:30 PM | Orientation for New Councilors
Grand Ballroom East, Hannover Inn

Career Conversations with Darmouth and Alumni Tip of the Top: Higgins Center for the Arts

9 – 7 PM | Opening Reception
Center for Professional Development, 63 South Main Street, 2nd floor

7:30 – 9:15 PM | Dinner and Program
Grand Ballroom, Hannover Inn

Welcome Remarks by Alumni Council President
Jennifer Arrum ‘86

Dartmouth Museum: A Case Study in Capital Project Development at Dartmouth
Lauren Buxton ’86, senior director, Darmouth Museum of Art, Dartmouth, and Beth Linn, vice president for alumni relations

Friday, October 23

7 – 8 AM | Registration
Hannover Inn

7:30 – 10 AM | Committee Breakfast Meetings

Academic Affairs
Grand Ballroom East, Hannover Inn

Alumni Affairs
Faculty Lounge, Higgins Center for the Arts

Athletics
Women’s NCAA and NCAA Women’s Gymnastics Center

Communications
Dodd Room, Farmer Inn

Development and Alumni Relations
Sprout Hole, Cilantro-Hamilton Hotel

Professional Development
Ford Ice Arena, Hannover Inn

Student Affairs
Grand Ballroom West, Hannover Inn

Plenary Session 1, 3:35 – 4:35 PM | Final Audition, Final Review of Art

3:35 – 3:50 PM | Opening Remarks by Alumni Council President
Jennifer Arrum ‘86

3:50 – 4:00 PM | Remarks by President Philip J. Hanlon ’77

4:00 – 4:15 PM | Remarks by the Numbers
Kathleen M. W. White, chief university and financial officer; Vicki Mills, executive vice president; and Amanda Magnifico, chief financial officer

12:30 – 1:30 PM | Alumni Council Luncheon
Alumni Hall, Higgins Center for the Arts

The Function of a Liberal Arts Education
With Cara Cappelle, associate professor of history and assistant dean of faculty for pre-major advising

Plenary Session 2, 1:45 – 2:30 PM | Alumni Hall, Hopkins Center for the Arts

1:45 – 1:55 PM | Nominating and Alumni Trustees Search Committee Update
David Baker, W. E. McDonald, and Alumni Trustees Search Committee members

2:00 – 2:30 PM | Nominating and Alumni Trustees Search Committee Update
David Baker, W. E. McDonald, and Alumni Trustees Search Committee members

2:30 – 3:00 PM | The 50-Year Lifecycle of a Faculty Member
George Dorn, professor

3:00 – 3:30 PM | Introduction to alumni
Elizabeth Dorn, head of the College and vice president for student affairs

3:30 – 3:55 PM | Darmouth’s House Communities: Beyond the Dorms
Maria Ines ’76, vice president for alumni relations

3:55 – 4:10 PM | Alumni Awards Committee Meeting
Alumni Hall, Hopkins Center for the Arts

4:10 – 4:25 PM | Honorary Degrees Committee Meeting
Alumni Hall, Hannover Inn

4:25 – 4:35 PM | Young Alumni Committee Meeting
Faculty Lounge, Hopkins Center for the Arts

Friday, October 23 – Saturday, October 24

Saturday, October 24

7:30 – 8:45 AM | Alumni Liaison Committee Breakfast Meeting
Ford Ice Arena, Hannover Inn

8:30 AM | Continental Breakfast
Alumni Hall, Higgins Center for the Arts

Plenary Session 3, 10:15 – 11:15 AM | Alumni Hall, Hopkins Center for the Arts

10:15 – 10:35 AM | President’s Report
Philip J. Hanlon ’77

10:35 – 10:45 AM | Committee Reports

10:45 – 11:00 AM | Update from the Board of Trustees
B. E. Holman, W. E. McDonald, and the Board of Trustees and Trustees Daily Broadcast’s Reid and Pat Wilson ’73

11:00 – 11:15 AM | Coffee Break

11:15 AM – 12:00 PM | The Impact of Philanthropy on the Dartmouth Budget
Art Reed, chief operating officer, the administrative office

12:00 – 12:30 PM | Open Forum

12:30 PM – 1:00 PM | Adjournment

1:00 – 2:00 PM | Adjournment
211th Alumni Council Summary (Appendix C)

Report from the 211th Meeting of
The Dartmouth Alumni Council, October 22-24, 2015

By Jacques Steinberg ’88

The Dartmouth College Alumni Council – 125 members strong, representing alumni from each class, as well as a range of other Dartmouth constituencies – convened on the Hanover Plain for two days in late October for its annual fall meetings.

Among the themes of our gathering was the value (and cost) of a Dartmouth education. In the bullet points below, loosely organized by topic for easy scanning, I provide some of the news and other information that was shared with us – along with links where those who wish to learn more can do so.

But first, I want to pose a question inspired by our most recent convening – a question that all councilors are being asked to share with their constituents in their Council reports:

Seeking Your Stories of Lifelong Learning, Beginning at Dartmouth

As alumni councilors, we talked a great deal throughout our meetings on campus this fall about the value of a liberal arts education, as well as the critical importance of the intellectual experience at Dartmouth extending far beyond the classroom. We also discussed how the learning experience at Dartmouth can be lifelong.

To what extent did an intellectual experience or experiences you had while an undergraduate at Dartmouth continue to resonate after you graduated -- whether in the work you do, or have done, or in your life overall?

The Executive Committee of the Council asks that you share your responses directly with your Council representative, via email. They will be forwarded to the Alumni Liaison Committee, which is charged with conveying alumni sentiment and reflections on a range of issues to the Board of Trustees.

And now, some news that you can (hopefully) use:

The College’s Finances

- Dartmouth’s endowment earned an investment return of 8.3 percent for the fiscal year ending June 30, 2015 – with a value of $4.7 billion, according to Chief Investment Officer Pamela L. Peedin ’89, ’98Tu. Learn more about the endowment.

- By one measure, the total annual cost per student of a Dartmouth education is just shy of $118,000 – though the price charged for full tuition, room and board, and mandatory fees is $62,000, according to Mike Wagner, chief financial officer. The difference is funded by sources other than tuition, including the Dartmouth College Fund, the distribution of unrestricted resources from the endowment and research grants. Dartmouth Alumni Magazine published an article in May titled “Why is Dartmouth so expensive?”

- We learned from Ann Root Keith, Chief Operating Officer of Advancement, that in terms of the percentage of its alumni who made a donation to the college last year, Dartmouth was ranked second nationally – behind only Princeton – with 43.4 percent. (Yale followed a distant third, with 28 percent alumni participation.) Ms. Root Keith said that her office was currently studying the feasibility and potential focus of the college’s next Capital Campaign, which could begin as soon as 2017.
Campus Life

- President Philip J. Hanlon ’77 told the Council that the Moving Dartmouth Forward Initiative announced earlier this year as a way to curb an array of harmful behaviors – including a ban on hard alcohol on campus – appeared to be having an initial impact, with transports to the hospital as a result of high blood alcohol content trending downward, by at least 20 percent since the beginning of spring term. “I think it’s early days,” President Hanlon said. “We need to be patient. We need to continue watching.”

- Beginning in the fall of 2016, every Dartmouth undergraduate will be assigned to a house community, a cluster of dorms to which they will maintain affiliation throughout their undergraduate experience. The initiative is intended to build communities within the Dartmouth community that provide students with a sense of continuity, identity and a deeper residential experience. A faculty member will also reside in each house community, and help lead programming.

The Academic Experience

- In a lunchtime address to the Council, Cecilia Gaposchkin, associate professor of history and assistant dean of faculty for pre-major advising, made a forceful argument for a liberal arts education as “a good return on investment” for students, their families and the college itself. She cited Dartmouth’s emphasis on preparing students for their lives, and their work, regardless of occupation, by imbuing them with the ability to reason, think, write and grapple, with increasing sophistication, with complex matters. Professor Gaposchkin has written extensively about all this, including this Op-Ed in The Washington Post, with the compelling headline: “Why The Tech World Highly Values a Liberal Arts Degree.”

- Provost Carolyn Dever spoke with the councilors about the career phases for tenure-track faculty at Dartmouth, and throughout higher education today – a progression from candidate to assistant professor, associate professor, full professor, and then professor emeritus/emerita.

Hood Museum Expansion

- The Hood Museum of Art, originally completed in 1985, will undergo a major renovation and expansion beginning with its temporary closing in March 2016, we were told by Lisa Hogarty, vice president of campus services, and Juliette Bianco ’94, interim director of the museum, who presented along with Bob Lasher ’88, senior vice president for advancement. When it reopens in January 2019, the museum will have new galleries; a center for “object-based” inquiry; an expanded event space, and a new entrance and lobby.

Alumni Awards

- At a gala dinner led by Council President Jennifer Avellino ’89 at the Hanover Inn, the Council presented this year’s Dartmouth Alumni Awards to Patricia E. Berry ’81, Ellie Mahoney Loughlin ’89, and Ellis B. Rowe ’74. The Young Alumni Distinguished Service Awards were given to S. Caroline Kerr ’05 and Michael J. Vidmar ’03. View a series of short, emotionally moving, video tributes to each honoree.

Second Annual Alumni Day of Service: May 7, 2016

- Save the date! The Second Annual Alumni Day of Service will be held on May 7, 2016, and the Council encourages all alumni to participate. Please register to help lead these mobilization efforts as a service project coordinator or to simply volunteer on that day. This day is designed to provide opportunities for Dartmouth alumni, family and friends to give back to their local communities and also strengthen alumni connections. This is a terrific way to enhance Dartmouth’s reputation as a College that cares deeply about service.
Dartmouth on The Late Show with Stephen Colbert

- Fans of Stephen Colbert and Dartmouth football got a double treat earlier this fall, when Head Football Coach Buddy Teevens appeared on Colbert’s new CBS show to demonstrate a robotic tackling dummy – designed to eliminate concussions during football practices – that originated as a project at the Thayer School of Engineering. Watch the video, in which Colbert dons a Dartmouth helmet.

Dartmouth Alumni Council on Social Media

- The Alumni Council is expanding its reach in social media – including through live tweeting by several councilors, Alexandra Roberts ’02 and Hoi Ning Ngai ’00, of the most recent council sessions themselves, using the hashtag #DartmouthAC. Read the full minutes of our fall meetings.
212th Alumni Council Meeting Program (Appendix D)
Dartmouth Alumni Council Committees 2015–2016

Academic Affairs
Van We 78, 164th (chair);
Dengler 96 (vice chair); Anthony, Benman 94;
Chen 72, 104, Choate 77;
DeMay 114, 115th, Geo 60, Hall 12; 104;
Nigel 92; Porch 86; Roberts 92; Schrade 91;
Schweizer 17, Stieglitz 91, Silberberg 95;
Smith 04, 05, 104th; Sturtevant 16;
Villamil 10, Waksman 97, Williams 12;
Albing 91th (vice)

Alumni Awards
Chelecky 79 (chair), Adler 90, 97th;
Alpizar 80, Bingham 90, Feingold 88;
Salomon-Smith 87, Silverman 81;
Ramsden 87 (vice)

Alumni Liaison
Spidel 95 (chair); Avellino 99, Bernard 97;
Belford 84, Caspi 93, Cassey 98, Hingston 90;
Forster 94, 107th, Horan 90, Sternewald 98;
Stewart 89, 112th; Wolff 98, 94th;
Gaudet 91 (vice)

Alumni Service
Wood 94 (chair), Higgins 96, 98th (vice chair);
Avellino 99, Fink 86, Kandel 90;
Munn 83, Miller 94, Norris El Casal 94;
Rogers 71, Ruston 96, Gaudet 91 (vice)

Athletics
Wolff 92, 99th (chair); Gerber 93 (vice chair);
Ansell 97, Austin 70, Black 80, Bracken 83;
Bryant 82, Byllesby 84, Caswell 75, Edson 91;
Heller 90, Logan 82, MacKerlie 92;
Manley 84, McAlister 81, 92th, 107th;
Mills 77, O'Connor 87, Rosetti 91, 93th;
Smith (vice)

Communications
Sternewald 88 (chair); Abbott 90 (vice chair);
Casey 90, Day 66, 87th, 89th, Hillman 91;
Glenn 86, Shaw 76, Solomon 70, Gilloux 92 (vice)

Enrollment and Admissions
Barenboim 90 (chair); Flowers 90 (vice chair);
Allison 78, Bon 94, Buems 90, Byllesby 86;
Byrne 55, 56th; Dalles 80, Husting 71;
Harries 94, Klauser 88, Liu 90, Mattson 89;
McGinnes 93, Nichols 79, Richland 96;
Sawyers 90, Schwartz 96, Shaffer 79;
Tsuchiya 92, leaks 99 (vice)

Executive
Avellino 89 (chair), Barenboim 90, Choate 77;
Caspi 88, Kandel 90, Newcomb 11;
Roberts 86, Solomon 91, Spier 86;
Sternewald 83, Van We 78, 84th, Wolff 89;
94th, Wolff 86, Zelman 80, Gaudet 91 (vice)

Honorary Degrees
Solomon 91 (chair); Mattson 89 (vice chair);
Allison 78, Barstow 79, Baumgard 80;
Bates 94, 95; Byllesby 86; Keller 71;
Kandel 80, Logan 83, Mattson 89;
Mattson 90, Nichols 79, Porch 90; Van We 78, 79;
Wolff 84, Ramsden 95 (vice)

Nominating and Alumni
Trustee Search
Edelson 81 (chair); Avellino 89, Banks 90;
Caldwell 82, Higgins 86, 90th, Nicholsen 74;
Speiser 92, Spier 90, Sturtevant 79, Wolff 89,
94th, Gaudet 91 (vice)

Orientation
Wolff 98, 99th (chair); Bernard 97, Coffey 90;
Hillman 91, Mattson 89, Mattson 90, Wolff 86;
Ramsden 87 (vice)

Professional Development
Zenzler 89 (chair); Hebert 77 (vice chair);
Barenboim 88, Berman 97, Ross 94, 95th;
Brown 88, Do 98, Lee; House 90, Larronde 93;
Linden 92, Patmore 91, Geo 89;
Salazar 97, Strom 96, Strimbeck 89, Sturtevant 79, 911th;
Yaculis 89, Parish 90 (vice)

Student Affairs
Roberts 89, (chair) Milliken 79 (vice chair);
Clark 89, 90th, 911th, 911th, Coffey 98;
Cunningham 77, Davis 68, Klauser 89, 90th;
Feingold 83, Goodwin 80, Golde 99, Hackett 88;
Harms 90, Heskel 89, Hieber 88, Hoff 84;
Jonnasch 91, Li 116, Louden 86, Murphy 93;
Newcomb 89, Parker 91, Roberts 99;
Shimer 90, Simpson 74, Stiles 91;
Van Metre 81, Wagner 89, Welch 79, Zhao 13;
Molzer 74 (vice)

Young Alumni
Newcomb 88 (chair); Patmore 91 (vice chair);
Ansell 97, Atkin 84, Brown 94, Bryant 89;
DeBoms 10, Dyer Klauser 89, 90th, 911th;
Gold 13, Hotter 89, Jonscher 90, Li 10;
Milliken 97, Murphy 97, Parker 91;
Schwartz 99, Simral 97, Sims 92;
Takahashi 94, Walder 99, Williams 89, Williams 93;
Zorn 15, Liotta 99 (vice)

Young Alumni Distinguished
Service Award
Kandel 90 (chair); Ansell 92, Brook 81, 91th;
Chilton 91, 97th; Hottinger 99, Hottinger 99;
Stewart 99, Wagner 99, Ramsden 97 (vice)

Future Meeting Dates
OCTOBER 20-23, 2016
213th meeting of the Alumni Council
MAY 18-20, 2017
214th meeting of the Alumni Council
OCTOBER 26-29, 2017
215th meeting of the Alumni Council
MAY 17-19, 2018
216th meeting of the Alumni Council

Current Campus Events
Visit dartmouth.edu/events for an up-to-date list of events.

Follow #DartmouthAC
Facebook.com/dartmouthalumni
Instagram.com/dartmouthalumni
Dartsorg/alumniphtos
Dartmouth app
Get the full Alumni Council meeting schedule on your iPhone or Android by downloading the Dartmouth app.

Dartmouth Alumni
Thursday, May 12

10:11 AM
Back to the Classroom Experience for Councillors
 Various locations

10:11 AM
Committee Meetings

- History Department
- Wesley Conference Room, Blatt Alumni Center
- Young Alumni
- 2nd Floor/Room, Harvard Inn

11:45 AM
Alumni Council Luncheon
Alumni Hall, Hopkins Center or other locations

Nottingham: Travel No No, 947

Students: Eric Cossios ’18, Spencer Simon ’18, Colin McKernan ’18, Tom Dobbelaar ’18, Emily Haggard ’18

Dartmouth Students Impacting the World
Room 001, Rockefeller Center
MODERATOR: Jennifer Tse, Schramm ’17

Students: Ashley Manning ’17, Rachel Malysja ’18, Emma Ragan ’18

Maximizing Experiential Learning Through the Dartmouth Plan
Room 002, Rockefeller Center
MODERATOR: Gill Center, assistant director, Dartmouth for Life

Students: Teo Odey ’17, Olea Dikehaug ’18, Tim Kinnison ’17, Amber Inns ’16

Friday, May 13

7-8 AM
Registration
Baltimore Foyer, Harvard Inn

7:30-9:45 AM
Committee Breakfast Meetings

- Academic Affairs
- Cotsen Alumni East, Harvard Inn
- Alumni Services
- Faculty Lounge, Hopkins Center for the Arts
- Athletics
- Room 322, New Haven House
- Communications
- Wesley Conference Room, Blatt Alumni Center
- Enrollment and Admissions
- Harvard Inn, Harvard Inn
- Professional Development
- Ford Alumni Center, Harvard Inn
- Student Affairs
- Grand Balcony West, Harvard Inn

7:15-9:30 PM
Dinner
Grand Balcony West, Harvard Inn

Alumni Speaker: Joe Roper, executive director of the White House Council on Environmental Quality and former U.S. Environmental Protection Agency administrator, spoke about his role in developing environmental policy and his work with the Obama administration.

Saturday, May 14

7:30-8:45 AM
Alumni Liaison Committee Breakfast Meeting
Ford Dreyfus/Baer, Harvard Inn

8:30 AM
Continental Breakfast
Alumni Hall, Hopkins Center for the Arts

Plenary Session 1: 9 AM-12:30 PM
Alumni Hall, Hopkins Center for the Arts

9-9:45 AM
Committee Reports

9:45-10:30 AM
Tribute to John Rassias ’69a, ’76a, Dartmouth’s William R. Kenan Professor

10:30-11 AM
Dartmouth Development: Seeking Your Insights

11:15 AM
Coffee Break

11:15-11:30 AM
Admissions Update

11:30 AM-12:30 PM
Open Forum

12:30 PM
Adjournment
212th Alumni Council Summary (Appendix E)

Report from the 212th Meeting of the Dartmouth Alumni Council
May 12-14, 2016

By Jacques Steinberg ’88

More than 120 members of the Dartmouth Alumni Council descended on the Hanover Plain in mid-May for two days of meetings centered, in large part, on the theme of “Global Dartmouth.”

With representatives from classes that graduated from the College as far back as six decades ago – as well as those who traveled to campus on behalf of regional clubs, affiliated groups, and professional schools – the Council was also brought up-to-date on a range of issues closer to home, including developments in housing and admissions.

At dinner on Friday May 13, we heard from Jake Tapper ’91, a CNN anchor who has reported on arguably the biggest news story of the year: the American Presidential race, an assignment that has provided him a ringside seat for the Clinton and Trump campaigns, among others.

The following morning, we were treated to a moving tribute by Helene Rassias-Miles A’08 to her father, John Rassias ’49a, ’76a, the legendary William R. Kenan Professor of French and Italian Emeritus, who died in December at age 90. Helene capped her presentation by putting 10 councilors through an actual drill instruction in Greek – her fingers snapping rapid-fire. At the end of her presentation, the Council’s Academic Affairs Committee, announced the establishment of the “Professor John Rassias Faculty Recognition Award.” This will be presented to a faculty member who has demonstrated strong engagement with Dartmouth alumni in support of lifelong learning. Read the latest on the Rassias Center at Dartmouth.

Watch a brief video with highlights of what we saw and heard during our Council meetings – including remarks from Jake Tapper and President Philip J. Hanlon ’77.

A Question for You

Before I turn to a bullet-point synopsis of some of what we learned on campus in May, the Council would like to pose a question to all alumni, in the spirit of the overarching theme of our weekend – the role of Dartmouth, and its students, in the world at large:

To what extent did you participate in a Dartmouth academic off-campus program, and how did the lessons you learned on that journey shape who you are – and how you see the world – today?

Please send responses directly to your Council representative. They will share them with the Alumni Liaison Committee, which synthesizes alumni views and sentiment on behalf of the President and Trustees, as well as the alumni body as a whole.
And Now, Some News You Can (Hopefully) Use...

“Global Dartmouth”

- In a panel discussion with the ominous title, “What Keeps You Awake at Night?” the Council heard three Dartmouth international relations faculty members each speak to a particular threat to international security. Jeffrey Friedman, assistant professor of government, discussed the challenges of making policy (especially as it relates to combating terrorism), at moments of high anxiety. Jennifer Lind, an associate professor of government, said she considered speaking to the Council about the threats posed by climate change, infectious disease, and nuclear non-proliferation before settling on what she described as a far greater hazard: the current, unstable relationship between the United States and China. And Daniel Benjamin ’57a, Director of the Dickey Center for International Understanding, focused on the world refugee crisis – with about 250 million people, he said, currently living outside their home countries, many in the most dire conditions imaginable. He noted that this relates strongly to the current issues within the European Union. Michael Mastanduno, dean of the faculty of arts and sciences, moderated the panel.

- Among the many, impressive new study-abroad opportunities we learned about were these: “Biology 71: Ocular Cell Biology and Disease in the United States and India,” an undergraduate course offered this fall through the department of biological sciences, which will be paired with a visit to the Aravind Eye Clinic in Madurai, India, one of the largest such hospitals in the world. Meanwhile, the Women’s, Gender and Sexuality Studies Program, in partnership with the Asian and Middle Eastern Studies Program, is offering an interdisciplinary Foreign Study Program in Hyderabad, India, during the winter term. Among its offerings will be service-learning opportunities with Averil Spencer ’10, who started a camp in India to teach girls English, leadership skills, and information related to health and safety.

News from Closer to Home (or Closer to Hanover, at least)

- Dartmouth student housing will get a reboot in the fall, as students join six residential house communities led by a house professor. With names like South House and North Park House, the communities will provide lifelong affiliation for the students, according to Dean of the College Rebecca Biron.

- The Class of 2020, which will matriculate this fall, is impressive by any number of measurements, not least that its members were selected from 20,675 applicants (at an admission rate of 10.5 percent). It includes students from 40 countries, representing 9 percent of the class, and a record percentage of students of color (40.4 percent), according to Paul Sunde, director of admission and interim dean of admission and financial aid. Dartmouth alumni played more of a role in the selection of this class than any other in history, with 5,400 active alumni conducting admissions interviews – a 51 percent increase. Learn more about how to become an admissions interviewer.

- As commissioned by President Hanlon, three working groups – one each focused on faculty, students, and staff – spent time studying the latest data on diversity and inclusion at Dartmouth, as well as defining goals to measure progress. On May 27, the Inclusive Excellence Executive Committee composed of President Hanlon, Provost Carolyn Dever, Executive Vice President Rick Mills, and Vice President of Institutional Diversity and Equity Evelyn Ellis, released the Action Plan for Inclusive Excellence.

- The Thayer School of Engineering is about to undergo a major expansion – with a goal of increasing its student body by 50 percent. In what will constitute a major change on the western side of campus, at the end of Tuck Drive, the Computer Science department will be relocated adjacent to Thayer, the better to promote synergy. Just after we left campus, Dartmouth announced a $25 million gift to Thayer.

News from the Alumni Body

- Catherine Craighead Briggs ’88 is the new chair of the Dartmouth College Fund Committee, succeeding Bruce D. Miller ’74.

- The Alumni Council’s Alumni Awards’ Committees have announced the 2016-2017 recipients of the Alumni Awards. The Dartmouth Alumni Award will be presented to Philip C. Kron ’60 Tu, Charles E. Haldeman Jr. ’70, and Margaret N. Sommerfeld ’90. The Young Alumni Distinguished Service Award will be presented Maia Josebachvill ’05 and Shounak Sinha ’05 ’07Th. They will receive their awards at the Alumni Council dinner in Hanover on Friday, October 21, 2016.

- Dartmouth is continuously enhancing its online resources for alumni – including its directory. We encourage all alumni to go online and update their contact information.
- The second annual Dartmouth Alumni Day of Service took place on May 7. Alumni, family, and friends participated in 36 community service projects throughout the country. Next year’s Alumni Day of Service will be held on May Saturday, May 6, 2017.

- During our meetings, the councilors voted to elect two new members of the Nominating and Alumni Trustee Search Committee – Adrienne (Tee) Lotson ’82 and Alyse Streicher ’95. Alexandra Roberts ’02 was elected by the Council membership to the Alumni Liaison Committee, and Emily Abernathy-Jones ’95 was appointed to the Alumni Liaison Committee from the Association of Alumni body. Russell Wolff ’89 ’94Tu, who was elected President-elect of the Council in May 2015, begins a one-year term as President on July 1, succeeding Jennifer Avellino ’89, who begins a one-year term on July 1 as Chair of the Alumni Liaison Committee.

After two years writing these meeting reports, this one is my last. I will be relinquishing this role on July 1 – handing my pen to a scribe yet to be determined – as I succeed Russell as President-elect of the Council.

Read the full minutes and view photos of the 212th Meeting of the Dartmouth Alumni Council.
## Alumni Council Retirement Schedule (Appendix F)

### Dartmouth Alumni Council

<table>
<thead>
<tr>
<th>Year</th>
<th>Name</th>
<th>Degree/Club</th>
</tr>
</thead>
<tbody>
<tr>
<td>2016</td>
<td>Luke Antal '07</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Robert Baca '04</td>
<td>(DALA)</td>
</tr>
<tr>
<td></td>
<td>Natalie Benson '04</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Brie Bernard '97</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Pete Beyler '61</td>
<td>(AQA)</td>
</tr>
<tr>
<td></td>
<td>Kim Buress '90</td>
<td>(RM)</td>
</tr>
<tr>
<td></td>
<td>Joe Dedonis '10</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>David Edelson '81</td>
<td>(CHR/NC)</td>
</tr>
<tr>
<td></td>
<td>Bill Fay '03</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Giana Gasparrino '62</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Evan Hacker '16</td>
<td>(URG)</td>
</tr>
<tr>
<td></td>
<td>David Hillman '91</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Jeff Housa '84</td>
<td>(RA)</td>
</tr>
<tr>
<td></td>
<td>Jing Li '16</td>
<td>(URG)</td>
</tr>
<tr>
<td></td>
<td>Michael List '90</td>
<td>(RM)</td>
</tr>
<tr>
<td></td>
<td>Frank Logan '52</td>
<td>(CA)</td>
</tr>
<tr>
<td></td>
<td>Roger McGirt '61</td>
<td>(LM, 57th, 527th)</td>
</tr>
<tr>
<td></td>
<td>David Milman '67</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Luke Murphy '13</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Kaia Newman '11</td>
<td>(NAAAD)</td>
</tr>
<tr>
<td></td>
<td>Chris Nicholson '74</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Christian O'Connor '87</td>
<td>(CA)</td>
</tr>
<tr>
<td></td>
<td>Dick Olson '63</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Khalid Roberts '98</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Laura Hicks Roberts '85</td>
<td>(RA)</td>
</tr>
<tr>
<td></td>
<td>Brent Rose '92</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>John Saltar-Ething '88, 991th (PS Thayer)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Jennifer Tisdell Schorich '87</td>
<td>(AL)</td>
</tr>
<tr>
<td></td>
<td>Marie Shaffer '73</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Shoumik Sambhu '05, '07th (RM)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Jeff Solomon '91</td>
<td>(RA)</td>
</tr>
<tr>
<td></td>
<td>Mag Sommefeldt '90</td>
<td>(CCCA)</td>
</tr>
<tr>
<td></td>
<td>Lee Species '95</td>
<td>(CHR/ACL)</td>
</tr>
<tr>
<td></td>
<td>Jacques Steinberg '88</td>
<td>(AL)</td>
</tr>
<tr>
<td></td>
<td>Jack Tamagni '56</td>
<td>(CP55)</td>
</tr>
<tr>
<td></td>
<td>Dave Van Wie '75</td>
<td>'84th (C)</td>
</tr>
<tr>
<td></td>
<td>Patricia Wadsworth '84AS (A&amp;S)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Cristina Williams '12</td>
<td>(BADA)</td>
</tr>
<tr>
<td></td>
<td>Nancy Stein Woold '96</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Laura Yee '85</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Dan Zentke '60</td>
<td>(C)</td>
</tr>
</tbody>
</table>

### Retirement Schedule

<table>
<thead>
<tr>
<th>Year</th>
<th>Name</th>
<th>Degree/Club</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017</td>
<td>Cheryl Abbott '96</td>
<td>(RM)</td>
</tr>
<tr>
<td></td>
<td>Albert Austin '75</td>
<td>(RM)</td>
</tr>
<tr>
<td></td>
<td>Jennifer Avallone '89 (President)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>John Banks '90</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Jim Bascott '78</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Niranjan Bose '04AS, '04GSM (P5 Geisel)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Ted Bracken '65</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Pauline Brown '88</td>
<td>(AL)</td>
</tr>
<tr>
<td></td>
<td>Tom Byrne '55, '57Tu (CPS)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Amy Cholnoky '77, (CHR/AAWD)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Bruce Clark '60, '61Tu, '61Tu (C)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Keating Coffey '88 (RM)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Ben Day '66, '67th, '69th (CA)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Mary Dengler '96</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Stormy Oyer-Kirman '17 (UGIR)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Andy Edison '91</td>
<td>(RA)</td>
</tr>
<tr>
<td></td>
<td>Sue Fisgian '95</td>
<td>(AQA)</td>
</tr>
<tr>
<td></td>
<td>Chuck Flynn '08</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Budge Gore '66</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Martha Grafton '83</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Ria Giel '17 (UGIR)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Steve Hatzer '91</td>
<td>(AL)</td>
</tr>
<tr>
<td></td>
<td>Colleen Haskell '94 (RA)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>David Hezel '72</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Monica Higgins '86, '90Tu (P5 Tuck)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Chris Huffman '84</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Suss Kand '00 (CHR/AAWD)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Ken KIeun '86 (COA)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Andrea Landon '85 (RM)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Jamie MacArthur '72 (RAI)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Joe Manns '60 (CA)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Laura Marton '89</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Ken Miller '64</td>
<td>(RA)</td>
</tr>
<tr>
<td></td>
<td>Tim Million '05</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Ho Ni Ng '00 (DAPAAA)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Chris Parker '11</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Melanie Pastuck '11 (DGALA)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Jim Rager '71</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Ruth Redbird '98</td>
<td>(NAAAAD)</td>
</tr>
<tr>
<td></td>
<td>Alexandra Roberts '02 (C)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Erin Simmons '00</td>
<td>(RA)</td>
</tr>
<tr>
<td></td>
<td>Anne Schmader '97</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Camilla Shannon '01</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Dee Dee Simpson '77</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Alyse Stromer '95</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>Ryan Tramble '14</td>
<td>(C)</td>
</tr>
<tr>
<td></td>
<td>John Valader '67</td>
<td>(CA)</td>
</tr>
</tbody>
</table>

### Key
- A&S = Arts & Sciences
- AL = At Large
- ALA = Alumni Association Exec.
- BADA = Black Alumni of Dartmouth Assoc.
- C = Class Association
- CP55 = Class Past 55th Reunion
- CDA = Club Association
- CHR/AAWD = Dartmouth Alumni Awards Comm.
- COA/ALC = Dartmouth Alumni Leadership Comm.
- CHR/NC = Chair/Nominating Comm.
- CHYA/MHO = Class/Young Alumni Awards Comm.
- DARA = Dartmouth Alumni Stanford Alumni Assoc.
- DAPA = Dartmouth Alumni Pacific Asia Alumni Assoc.
- DED = Dartmouth Alumni Development Director
- DGA = Dartmouth Alumni Graduates and Alumni
- DANDA = Native American Alumni Assoc.
- PS = Professional School
- RA = Regional/Alumni
- RLI = Regional/Alumni Intern Program
- USA = United States Alumni Association

### Present Council Members = 125
- CR = Faculty Representative
- GA = Graduate Alumnae
- R = Regional
- RM = Regional/Meetings

---

25
ALC Meeting Agenda (October 22, 2015) (Appendix G)

Alumni Liaison Committee
Meeting
Thursday, October 22, 2015
Zimmerman Business Center, Blunt Alumni Center
2:45 – 4:15 PM
Agenda

1. Debrief the September 30th Conference Call with the Board of Trustees' Advancement Committee

2. Social Media Survey

3. Communications and Listening Posts for Alumni Feedback

4. Leadership Reports
   • Alumni Council
   • Association of Alumni

5. Reports on Alumni Feedback Received to Date

6. Annual Report
   • Timeline
   • Format
1. Highlights of 211th Alumni Council Meeting

2. September 30th Conference Call between the ALC and the Board of Trustees’ Advancement Committee

3. Moosilauke Forum Social Media Survey
   - Key takeaways discussion
   - Recommendations for actions

4. Communications
   - Potential topics for template questions, next Moosilauke Forum survey, etc...
   - Role of the communications committee regarding messaging and social media

5. Analysis of Alumni Feedback Received to Date

6. Other Business
1. Update on Past Topics:
   - Materials distributed in advance of meeting – brief recap and questions.

2. Major Areas of Alumni Feedback since July 1, 2015 (beginning of 2015-2016 Alumni Council Year)
   - Materials distributed in advance of meeting – brief recap and questions.

3. Communications about Major Campus Events
   - Greek Letter Organizations: The Alumni Council is hearing from alumni regarding the recent disciplinary actions involving GLO’s. How can the Alumni Council and the ALC best support the College’s communications as we continue to share the feedback with our institutional partners?
   - Inclusivity: How can alumni with expertise on inclusivity and diversity play a meaningful role in this important initiative? An example of this was the Alumni Council Ad Hoc Committee on Diversity and Inclusion, co-chaired by Caroline Kerr ’05 and Janine Avner ’80 in 2012, which produced a report after more than a year-long effort: http://alumni.dartmouth.edu/leadership/council/media/Alumni_Council/ahcdi_report_final.pdf
   - Communications: The trustees are familiar with Alumni Council communications they receive from their representatives. There is a very high open rate of this peer-to-peer email communications (slightly higher than 50%). Are there specific topics to include in these communications that would be helpful to the College?
ALC Meeting Agenda (May 12, 2016) (Appendix J)

ALC Meeting
Thursday, May 12, 2016
3 – 4:30 PM
Winship Conference Room, Blunt Alumni Center

Agenda

1. Annual Report Format and Timeline
2. Alumni Feedback to Date
3. Communications Toolkit Update
4. Moosilauke Forum Alumni Service Survey Results
5. Alumni Council Meeting and ALC Breakfast
ALC Meeting Agenda (May 14, 2016) (Appendix K)

Alumni Liaison Committee
Breakfast Meeting
Saturday, May 14, 2016
7:30 – 8:45 AM
Ford Sayre/Brewster, Hanover Inn
Agenda

1. Insights from 212th Alumni Council Meeting

2. Moosilauke Forum Alumni Service Survey

3. Diversity and Inclusivity
   • How can alumni support the goals of diversity and inclusivity on the Dartmouth campus?
   • How can the Alumni Council provide messaging about inclusivity and diversity on campus in communications to alumni?

4. Communications
   • Expansion of social media usage
   • Alumni Council video pilot
Alumni Leadership Flowcharts (Appendix L)

Dartmouth Alumni Leadership
Flow Chart | Membership

Board of Trustees
26 members

Advancement Committee
8 Trustee members

Alumni Liaison Committee
12 members
Alumni Council President, Past President, President-Elect, Association current and past 2 Presidents (3), Alumni Councilors (3), Alumni Body (AoA) members (3)

Alumni Council
125 members
President, President Elect, Executive Committee (Committee Chairs), Representatives (Class, Clubs/Regions, Affiliated Groups, Undergraduates, Faculty, Professional Schools, Graduate Programs, DEEs, AoA)

Association of Alumni Executive Committee
11 members
President, 1st and 2nd Vice President, Secretary, Treasurer, 7 Committee members

Association of Alumni
79,400 members
Dartmouth Alumni Leadership

Flow Chart | Functions

Board of Trustees
Ultimate responsibility for the financial, administrative, and academic affairs of the College

Advancement Committee
Responsible for Alumni Relations And Development

Alumni Liaison Committee
Gathers feedback from alumni on topics of interest and shares this information with the Alumni Relations Office, the Board of Trustees, and senior administration/meets with Alumni Relations Committee

Alumni Council
Sustains a fully informed, representative, and engaged exchange of information and sentiment between alumni; inspires alumni involvement and nominates alumni trustee candidates

Association of Alumni Executive Committee
Responsible for conducting alumni nominated trustee elections and AOA Executive Committee elections

Association of Alumni
79,400 members

Updated June 2016