Appendices
2 Thursday

11 am–2 pm Nominating and Alumni Trustee Search Committee Lunch Meeting
Winship Conference Room, Blunt Alumni Center

2–6 pm Registration
Lobby, Hanover Inn

2:30–4 pm Alumni Liaison Committee Meeting
Zimmerman Conference Room, Blunt Alumni Center

4:30–
5:30 pm Orientation for New Councilors
Wheelock Room, Hanover Inn

6:30– Reception and Dinner
Collis Common Ground, Collis Center

3 Friday

7:30–9:45 am Committee Meetings

10 am–noon Plenary Session
Room 105, Dartmouth Hall

10–11 am Keeping Students Safe
Sylvia Spear, Dean of the College; Harry Kinney, Director of Safety and Security; Judy Doherty, Director of Information Management Systems and New Media, Hanover selectboard member; Max Yorsh ’12; and John “J.B.” Daskas ’84, Chair, Ad Hoc Committee to Support Greek Letter Organizations

11 am–noon Presentation of 2011 Alumni-Nominated Trustee Candidates
Tom Darawe ’82, Chair, Nominating and Alumni Trustee Search Committee

2–3:45 pm Plenary Session
Room 105, Dartmouth Hall

2–2:45 pm Vote on 2011 Alumni-Nominated Trustee Candidates

2:45–
3:45 pm Your Critique and Ideas
Carrie Pelzel ’54a, Senior Vice President for Advancement

4–5 pm Faculty Lectures

Timely, Targeted, and Temporary: Three Years of Stimulus and Bailouts
Andrew Samwick, Sandra L. and Arthur L. Irving ’72a, P’10, Professor of Economics; Director, Nelson Rockefeller Center for Public Policy and the Social Sciences

Succession and Stability in North Korea
Andrew Samwick, Sandra L. and Arthur L. Irving ’72a, P’10, Professor of Economics; Director, Nelson Rockefeller Center for Public Policy and the Social Sciences

The Philosophy of Everything: Being Human in an Imperfect Universe
Marcelo Gleiser, Professor of Physics and Astronomy; Appleton Professor of Natural Philosophy

5–6:15 pm Young Alumni Committee Meeting
Faculty Lounge, Hopkins Center

6:15– Top of the Hop, Hopkins Center

7:15 pm Reception

7:30–9:30 pm Dinner and Program

8:30–10:15 am Alumni Liaison Committee Breakfast Meeting
Hayward Lounge, Hanover Inn

8 am Continental Breakfast
Alumni Hall, Hopkins Center

8:30–9:30 am New Horizons: A Vision in Strategy Update
Carol Folt ’78a, Provost

9:30–10:15 am Trustee Presentation
Brad Evans ’64 and Sherri Oberg ’82, ’86Tu, members of the Dartmouth Board of Trustees

10:15– Coffee Break

10:30 am

10:30–
11:15 am Doing the Math:
College Budget Report
Steven Kadish, Executive Vice President and Chief Financial Officer

11:15 am–
12:30 pm Open Forum

Vote on Constitutional Amendment
ALC and Other Committee Reports
Open Microphone
New Business

12:30 pm Adjournment
4 SATURDAY

7–8:15 am  Alumni Liaison Committee Breakfast Meeting  
*Hayward Lounge, Hanover Inn*

8 am  Continental Breakfast  
*Alumni Hall, Hopkins Center*

8:30 am–  Plenary Session  
12:30 pm  *Alumni Hall, Hopkins Center*

8:30–9:30 am  **New Horizons: A Vision in Strategy Update**  
Carol Folt ’78a, Provost

9:30–10:15 am  **Trustee Presentation**  
Brad Evans ’64 and Sherri Oberg ’82, ’86Tu, members of the Dartmouth Board of Trustees

10:15–  **Coffee Break**

10:30–  **Doing the Math:**  
11:15 am  **College Budget Report**  
Steven Kadish, Executive Vice President and Chief Financial Officer

11:15 am–  **Open Forum**

12:30 pm  **Vote on Constitutional Amendment**  
**ALC and Other Committee Reports**  
**Open Microphone**  
**New Business**

12:30 pm  **Adjournment**
202nd Alumni Council Meeting Program (Appendix B)
19 Thursday

1–6 pm  Registration
        Lobby, Hanover Inn

1:15–3:15 pm  Alumni Liaison Committee Meeting
Zimmerman Conference Room, Blunt Alumni Center

3:30–4:30 pm  Campus Tours

4:30 pm  • Rauner Special Collections Library
         Meet in the lobby outside the Reading Room of Rauner Library

         • Underground Steam Tunnels
         Heating plant north entrance, at end of service street between
         New Hampshire and Topliff dorms

         • Athletic Facilities
         Meet on the front steps of Alumni Gym

         • Hood Museum of Art
         Meet in the Kim Gallery, Hood Museum

         • Transforming Thayer Dining Hall into the
           New Class of 1953 Commons
           Meet in the lobby of the Class of 1953 Commons
           in Thayer Dining Hall

5–7 pm  Dinner Discussion Groups with Students

         • The Dartmouth Entrepreneurial Network
           Kreindler Conference Room 41, Haldeman Center

         • Off-Campus Programs
           Fahey First-Floor Lounge, Tuck Mall Residence Hall

         • High-Risk Drinking
           Fahey Ground-Level Lounge, Tuck Mall Residence Hall

         • Diversity on Campus
           Faculty Lounge, Hopkins Center

         • The Dartmouth Outing Club
           Room 101, Collis Center

20 Friday

7:30–8:15 am  Registration
        Lobby, Hanover Inn

8–9:45 am  Committee Meetings

• Academic Affairs
  1930s Room, Rockefeller Center

• Athletics
  Rooms 332A and 332B, Floren Varsity House

• Communications
  Room 101, Collis Center

• Enrollment and Admissions
  Kreindler Seminar Room 31, Haldeman Center

• Student Affairs
  Straus Conference Room 125, Haldeman Center

10–11:15 am  “Back to the Classroom” Experience for Councilors

11:30 am–1 pm  Lunch

• Young Alumni Committee Meeting
  Faculty Lounge, Hopkins Center

• Honorary Degrees Committee Meeting
  Zimmerman Conference Room, Blunt Alumni Center

• Lunch on your own for all other councilors

1:15–4:15 pm  Plenary Session

4:15 pm  Registration
        Lower South Lobby, Dartmouth Hall

1:15–3:15 pm

1:30 pm  Welcome Remarks from Alumni Council

1:30–2 pm  President Tom Peisch ’70

1:30–2 pm  Tom Daniels ’82, Chair, Nominating and
            Alumni Trustee Search Committee

2 pm  A Conversation with
       President Jim Yong Kim ’82a

3–3:15 pm  Coffee Break

3:15–3:45 pm  Reflections on the Arts and Sciences

3:45–4:15 pm  Reimagining Reunions
        Carrie Pelzel ’54a,
        Senior Vice President for Advancement
<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>4:30–</td>
<td>Reunion Focus Groups</td>
</tr>
<tr>
<td>5:15 pm</td>
<td>Rooms 102, 104A, 108, 109, 206, Dartmouth Hall</td>
</tr>
<tr>
<td>6–7 pm</td>
<td>Reception</td>
</tr>
<tr>
<td></td>
<td><em>Top of the Hop, Hopkins Center</em></td>
</tr>
<tr>
<td></td>
<td><em>Student Entertainment: the Brovertones</em></td>
</tr>
<tr>
<td>7:15–9 pm</td>
<td>Dinner and Program</td>
</tr>
<tr>
<td></td>
<td><em>Alumni Hall, Hopkins Center</em></td>
</tr>
<tr>
<td></td>
<td><em>Remarks by Trustee Jeff Immelt ’78</em></td>
</tr>
<tr>
<td></td>
<td>Dartmouth Alumni Award presentation</td>
</tr>
<tr>
<td></td>
<td><em>to Roger S. Aaron ’64, ’65Tu</em></td>
</tr>
</tbody>
</table>

**Saturday**

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>7–8:15 am</td>
<td>Alumni Liaison Committee Breakfast Meeting</td>
</tr>
<tr>
<td></td>
<td><em>Hayward Lounge, Hanover Inn</em></td>
</tr>
<tr>
<td>8 am</td>
<td>Continental Breakfast</td>
</tr>
<tr>
<td></td>
<td><em>Lower South Lobby, Dartmouth Hall</em></td>
</tr>
<tr>
<td>8:30 am–</td>
<td>Plenary Session</td>
</tr>
<tr>
<td>noon</td>
<td><em>Room 105, Dartmouth Hall</em></td>
</tr>
<tr>
<td>8:30–</td>
<td><em>Update from the Dartmouth College</em></td>
</tr>
<tr>
<td>9:15 am</td>
<td><em>Board of Trustees</em></td>
</tr>
<tr>
<td></td>
<td><em>Trustees Peggy Tanner ’79 and Bill Helman ’80</em></td>
</tr>
<tr>
<td>9:15–</td>
<td><em>Meet the Class of 2015: An Admissions Update</em></td>
</tr>
<tr>
<td>9:45 am</td>
<td><em>Maria Laskaris ’84, Dean of Admissions and Financial Aid</em></td>
</tr>
<tr>
<td>9:45–</td>
<td><em>Coffee Break</em></td>
</tr>
<tr>
<td>10 am</td>
<td>* ’Round the Girdled Earth: Community Service Student Panel*</td>
</tr>
<tr>
<td>10–</td>
<td><em>Open Forum</em></td>
</tr>
<tr>
<td>10:45–</td>
<td>■ Alumni Council Election Results</td>
</tr>
<tr>
<td>11:45 am</td>
<td>■ Committee Reports</td>
</tr>
<tr>
<td></td>
<td>■ Open Microphone</td>
</tr>
<tr>
<td>11:45 am–</td>
<td><em>Old/New Business</em></td>
</tr>
<tr>
<td>noon</td>
<td>*</td>
</tr>
</tbody>
</table>
Report from the 201st Alumni Council Meeting

December 2-4, 2010
By Debbie Atuk ’04Tu

In recent years, the Alumni Council Communications Committee has provided an account of each Alumni Council meeting that councilors can use to convey to their constituents a sense of what we saw and heard. This report was written by Debbie Atuk ’04Tu.

Report

This was the 201st meeting of the Dartmouth Alumni Council. In 1913, Ernest Martin Hopkins formed the council to guide and support Dartmouth Alumni Relations. The mission of the Alumni Council now is to sustain a fully informed, representative, and engaged exchange of information and sentiment between the alumni and the College, and to enhance and inspire alumni involvement that furthers the mission of the College.

This report is meant to complement the wealth of information—about this council meeting and alumni affairs in general—available on the Office of Alumni Relations Website at www.alumni.dartmouth.edu. If you haven’t already, it’s a good idea to save this address among your “favorites.”

The Elevator Talk

Alumni Council meetings provide a plethora of information on a broad range of topics. This is a bullet point summary. See below for expanded information.

- Approximately 75 percent of undergraduate students participate in athletics.
- In the past six months, two student-presidential committees have begun meeting to address issues related to undergraduate alcohol consumption/harm reduction and sexual assault. The committees have conducted research and made concrete recommendations to improve student safety on campus.
- Gail Koziara Boudreaux ’82 and Bill Burgess ’81 were approved as the two alumni-nominated trustee candidates.
- With the upcoming 250th anniversary, the College is formally engaged in the process of strategic planning.
- The College’s budget forecast continues to improve and is on track for a budget surplus by fiscal year 2011.

Alumni Council President Tom Peisch ’70 Introduces Director of Athletics and Recreation Harry Sheehy

Athletics was the theme for Thursday’s dinner. According to Tom Peisch ’70, athletics is part of the heart and soul of Dartmouth. In fact, 75 percent of undergraduate students participate in athletics. In keeping with this theme, councilors were seated with coaches. Peisch introduced Dartmouth’s new director of athletics and recreation, Harry Sheehy. Sheehy started his new job in August 2010.

Keeping Students Safe: An Overview by Acting Dean of the College Sylvia Spears

Dean Spears emphasized a sense of urgency to make campus programs stronger and more effective. The major goal is harm reduction: reducing the likelihood that students will get into dangerous situations. She wants to provide incentives for good decision-making, minimize the incidence of excessive alcohol intake, and provide ready access to help.

In the past six months, two student-presidential committees have been formed on alcohol/harm reduction and sexual assault. Both committees have conducted research and benchmarking and presented recommendations to President Kim and
Dean Spears. An administrative review has also addressed both areas. (See links at the end of this report to The Dartmouth online for related articles.)

Statistically, Dartmouth is on par with peer institutions in the numbers of students who participate in heavy or binge drinking. The good news is that there is a growing community of students who identify themselves as light drinkers or nondrinkers. However, a trend that has emerged is “pre-gaming,” or drinking before a party begins, often by drinking hard alcohol within residence halls. The dean’s office is working with residence education to reduce this behavior.

In 2005, the College instituted a harm reduction program called the Good Samaritan policy. Under this policy, anyone who has consumed too much alcohol or anyone concerned about another student who has consumed too much alcohol can make a call to Safety & Security to seek medical assistance without facing punitive action. Since this policy has been instituted, calls to Safety & Security have increased, strongly suggesting that students are calling sooner for help.

Increased training for student groups emerged as a recurring theme in this presentation. Students need concrete skills such as conflict management in dealing with intoxicated people whom they know they should keep out of a party. They need to know what to do when something goes wrong at a party—and they need to learn from such incidents to ensure they don’t happen again.

In addition, a sexual assault committee, composed of women and men, is actively working with students, faculty, and staff to increase education on this topic.

Panel Presentation

Members of this panel, moderated by Dean Sylvia Spears, included Harry Kinney, director of Safety & Security; Judy Doherty, Hanover selectboard member; J.B. Daukas ’84, chair, Ad Hoc Committee to Support Greek Letter Organizations; and Max Yoeli ’12.

Yoeli serves as a student co-chair of the Student and Presidential Alcohol Harm Reduction Committee. He is a fraternity social chair and a member of the Dartmouth College-Town of Hanover Joint Task Force.

The joint task force has taken on the task of producing two videos. The first completed video, produced by Dartmouth’s Student Assembly and the Town of Hanover, is titled “Homecoming in a Word,” http://now.dartmouth.edu/2010/10/homecoming-in-a-word. The message of the video, according to Dean Spears, was “have fun, be aware of your surroundings, take care of your community, and take care of each other.” There are plans for a second video to provide students who have been sexually assaulted with all the information they need to get help. The county prosecutor and the police department have been helpful with this project.

Daukas restated the purpose of the Ad Hoc Committee to Support Greek Letter Organizations: to help sororities, fraternities, and coed organizations endure and thrive. A full report of the committee’s findings is on the Alumni Council Website at http://alumni.dartmouth.edu/council/media/Alumni_Council/csgo2010report.pdf.

Four subcommittees have formed with the tasks of increasing alumni involvement, increasing faculty involvement, improving physical plants, and conducting long-range planning, including trying to get more sorority houses on campus. This committee is particularly focused on reinvigorating or creating an alumni advisory board for each Greek house. The committee is also seeking alumnae to adopt sororities, as the presence of sororities on campus is relatively new.

Dean Spears asked panel members for their opinions on the challenges that the College faces on these issues. Below are their replies.
Harry Kinney: “There is more open dialogue than ever. The challenge is maintaining momentum. Keep the dialogue going. Every four years there is a complete turnover of students. Keep students engaged to make Dartmouth a safer place.” One of the positive outcomes of the dialogue is the response that the Hanover police has to the “Good Sam” calls. There has been a dramatic increase in Good Sam calls to Safety & Security. In the past, the police followed ambulances to Dartmouth-Hitchcock and issued citations under the New Hampshire “possession by consumption” law. Now, if the student has no prior record, Hanover police give the student a pamphlet and refer him or her to diversion (alcohol education). If the student enrolls in diversion within seven days, no arrest occurs.

Max Yoeli ’12: “Students recognize this [joint task force] is very preliminary, but it is very promising. These are student problems and require a student-based solution. There is a need for the administration to pave the way. Greek letters organizations shoulder a lot of responsibility. They need support.” He also suggested that the College put comparable funding in place to counsel and advise young men as it does to counsel young women. Otherwise, he said, the task of defining “what is masculinity” and how to think about women at Dartmouth would fall on the shoulders of the fraternities. He suggested that increased advising for men on campus would nip harmful gender dynamics in the bud.

J.B. Daukas ’84: During the last three years, the Hanover police have arrested 212 Dartmouth students for alcohol-related offenses—more than all other Ivy institutions combined. New Hampshire’s “possession by consumption” law allows underage students to be arrested if they have ingested any alcohol.

Judy Doherty responded to Daukas, saying that the task force is discussing the unintended consequences of the “possession by consumption” policy. Collaboration between the town and the College has exposed the magnitude of resources already being deployed by Dartmouth to address these [alcohol-related] problems, she said, describing this as a tremendous first step. The committee membership now includes approximately 30 people.

**Presentation of 2011 Alumni-Nominated Trustee Candidates**

Tom Daniels ’82, chair, presented an overview of the Nominating and Alumni Trustee Search Committee and the extensive process the committee undertakes to present qualified and willing candidates to the council.

According to Daniels, the Nominating Committee membership is diversified by class year, undergraduate and alumni experience, and profession. Committee members represent seven classes across four decades. The median graduating year of the group is 1981. Committee members with diverse undergraduate experience provide windows into the spectrum of undergraduate experience that exists on campus: fraternities, sororities, sports, senior societies, and campus organizations. The range of professional experience on the committee brings a critical eye and judgment necessary for reviewing potential candidates. The committee represents a broad range of alumni experience as well. The committee members have served the College as class, club, and affiliated group presidents; district enrollment directors, Dartmouth College Fund fundraisers, and College interviewers. The committee is comprised of six men and two women.

The objective of the Nominating Committee is to conduct a vetting process that is broad-based, thorough, rigorous, discreet, and independent. Their aim is to attract the strongest possible candidates who understand the enormous complexity of the institution. To this end, the search criteria for alumni-nominated trustee candidates include:

- Understanding of board dynamics
- Accretive skill set
- Broad appeal
- Credibility
- Willingness to run
- Passion and energy directed toward Dartmouth
During the fall, the committee reviews and prioritizes nominees, conducts reference checks, and narrows the candidate pool. In any given year, there are 500 to 1,000 qualified candidates in the pipeline.

Following the 2010 November deadline, 10 to 15 high-priority prospects were targeted. Seven were invited to interview in New York in eight-on-one sessions, after submitting written answers to questions prepared by the committee. Finally, the committee selected and presented two nominees to the Alumni Council for approval. The committee’s recommendations for the two open alumni-nominated trustee vacancies are Gail Koziara Boudreaux ’82 and Bill Burgess ’81.

Gail Koziara Boudreaux ’82
Gail Koziara Boudreaux ’82 has more than 25 years of experience in healthcare and business at the management and board level. She is recognized as one of the “World’s 100 Most Powerful Women” by Forbes and one of the “50 Most Powerful Women in American Business” by Fortune.

Boudreaux holds an MBA in finance and healthcare administration from Columbia Business School. Originally from Chicopee, Massachusetts, Boudreaux is married, has two sons, and is a resident of Lake Forest, Illinois.

Career highlights: Currently executive vice president, United Health Group, and president, United Healthcare. Former executive vice president, healthcare services, and former president, Blue Cross Blue Shield of Illinois. Serves on the board of Genzyme, Chicago Executive Club, Chicago Field Museum, and America’s Health Insurance Plans. Former board member, Metropolitan Planning Commission, Mid-America Club, andYWCA’s President Advisory Council.

As a member of the New England Basketball Hall of Fame and Dartmouth’s Wearers of the Green, two-time All-American in basketball and track, and three-time Ivy League Player of the Year, Boudreaux is one of Dartmouth’s preeminent athletes. In fact, Boudreaux still holds 12 Dartmouth records, including all-time scoring and rebounding in women’s basketball.

As a student, Boudreaux was a member of Fire & Skoal, Green Key, and the Athletic Council. She was active with tutoring for Academic Support Program and with Aquinas House and Shriner’s Hospital for Children. She has served as a class officer, Alumni Council representative, class and leadership agent, and admissions interviewer.

Bill Burgess ’81
With a career spanning more than 25 years in technology, venture capital, and corporate finance, Bill Burgess ’81 has extensive experience in corporate governance. He also has a strong commitment to education, the environment, and community service.

Career highlights: Managing general partner, ABS Ventures. Previously, managing director and global head of Deutsche Bank Capital Venture Partners; vice chairman of Global Corporate Finance; global co-head of investment banking and head of technology investment banking, Alex Brown & Sons. Burgess is a board member of Adepra, ClickSquared, and HighRoads; and previously served on the boards of PowerDsine (Microsemi) and Clearforest. He is chairman of the board of trustees of the New England Aquarium. He is also trustee and treasurer of St. Mark’s School. In the past, he has served as a board member for the Nature Conservancy (MA), Museum of Fine Arts, Boston (investment committee), and St. Peter’s Church of Weston (treasurer).

As a student, Burgess played football, lacrosse, and rugby. He was president of Alpha Delta, the Inter-Fraternity Council, Sphinx, and Palaeopitus. As an alumnus, he has served as his class president, alumni councilor, and chair of his reunion giving committee.

Burgess earned an MBA at Harvard Business School, is married, and has five children. He resides in Weston, Massachusetts.
Alumni Council Approves Alumni-Nominated Trustee Candidates

The Alumni Council approved the alumni-nominated trustee candidates presented by the Nominating and Alumni Trustee Search Committee (89 approved, 1 abstained). The petition filing deadline is February 3, 2011. Five hundred alumni signatures are required to run by petition. The four-week election will take place from March 9 to April 6, 2011.

Advancement Strategy, Your Critique and Ideas: Carrie Pelzel ’54a Senior Vice President

Carrie Pelzel ’54a, senior vice president for Advancement, presented an overview of the new Advancement division to the council. Comprised of the activities of Public Affairs, Alumni Relations, and Development, the Advancement division’s goals are to raise Dartmouth’s reputation and visibility among key audiences, inspire alumni to make Dartmouth one of their highest priorities in life, make Dartmouth a vibrant and contributing force in the lives of her graduates, and raise the maximum dollars possible for the College’s priorities. She outlined the following recent initiatives of Advancement:

• Build the team: Three key searches (vice presidents of Alumni Relations, Development, and Public Affairs)
• Analyze where current funds are spent
• Integrate HR/finance functions
• Build a model for strategic outreach
• Add market research and marketing function
• Create expectations about how people work together
• Grow the DCF to meet SBRI targets
• Reimagine the reunion experience
• Launch career and life development programs

Faculty Lectures

On Friday afternoon, councilors were able to attend one of three faculty lectures:

Andrew Samwick, professor of economics and Rockefeller Center director for public policy and the social sciences, presented a talk on the U.S. economy titled “Timely, Targeted, and Temporary: Three Years of Stimulus and Bailouts.”

Jennifer Lind, assistant professor of government, lectured on “Succession and Stability in North Korea.”

Marcelo Gleiser, professor of physics and astronomy, spoke on “The Philosophy of Everything: Being Human in an Imperfect Universe.”

Dartmouth as Model of Innovation: President Kim’s Speech to Alumni Council

President Kim presented to the council over dinner about Dartmouth’s “model of innovation.” He described it as the creation of “interdisciplinary structures to promote collaboration, close student-faculty contact, and diffusion of knowledge to effect change.” Read more about the president’s speech on the Alumni Relations Website at http://alumni.dartmouth.edu/News.aspx?id=401.

Dartmouth Alumni Award Presented to Mary Thomson Renner ’82

This year the Dartmouth Alumni Award went to Mary Thomson Renner ’82 for years of loyal service to her alma mater.
New Horizons: A Vision in Strategy Update: Carol Folt ’78a, Provost, and Paul Argenti, Professor of Communications, Tuck School

Provost Carol Folt ’78a and professor Paul Argenti of the Tuck School jointly presented on how the College is undertaking its strategic planning process on the heels of its reaccreditation. The recent change in leadership presents the perfect opportunity to evaluate where the institution is and where it wants to be in the future. In addition, they spoke about how Dartmouth is affected by broader trends such as the general increase in opportunities for quality education throughout the globe. President Kim is looking at the capacity the institution has to change lives and advance leadership. He is looking ahead to the upcoming 250th anniversary and thinking about the next 250 years.

The goal of this current session of strategic planning is to develop an action plan for the next 5 to 10 years that establishes the vision of the institution and positions it for leadership. The committee for strategic planning wants the process to be inclusive and for participants to be excited about the process. An advisory committee for strategic planning has been formed that includes members from the Thayer School of Engineering, Tuck School of Business, Dartmouth Medical School, and Arts and Sciences in order to secure participation from all constituencies. Folt and Argenti also said that the committee will use social media to engage alumni to find out what ideas they have for the next 250 years of Dartmouth’s future.

Trustee Presentation: Brad Evans ’64 and Sherri Oberg ’82, ’86Tu

Trustees Brad Evans ’64 and Sherri Oberg ’82, ’86Tu discussed proactive trustee outreach, gave an overview of various construction projects, welcomed new trustee Annette Gordon-Reed ’81 (who has replaced Al Mulley ’70, the new director of the Dartmouth Center for Health Care Delivery Science), and reported that the College is on track for a balanced budget. The Student Affairs committee is in the process of responding to the Alumni Council’s Ad Hoc Committee to Support Greek Letter Organizations report.

Doing the Math: College Budget Report: Steven Kadish, Executive Vice President and Chief Financial Officer

Fiscal Year 2010 was the first year in a three-year turnaround. The three main steps in this financial turnaround process were discovery, decision making, and implementation.

Discovery refers to getting the numbers right and having a true understanding of the financial liabilities of the institution. The board is working toward getting all the numbers together and creating a single profit-and-loss statement.

FY10 results and continued progress against budget improvement goals suggest that the projected budget for FY11 is achievable. The original projected budget gap for FY11 was $54 million. With the FY10 results and assumptions for FY11, the forecast now shows a $2.3 million surplus.

Kadish emphasized the value of improving purchasing power by consolidating vendors. Read his memo to the faculty and staff here for more information on the amount of savings available to the College through savvy purchasing practices: http://budget.dartmouth.edu/communications/24sepkadishmoffatt.html

The College budget committee expanded this past year and has identified opportunities for savings in different procurement categories.

The Board of Trustees wants to get the endowment distribution back to where it has historically been (4.5-5.0 percent) as quickly as possible. This year it was a little more than 7 percent, but will go down to 5.4 percent for FY11 and will continue to
march down over the next couple of years. In addition, by evaluating employee benefits, the committee created savings of about $9 million. A 5-percent return on the endowment was projected for FY10. However, the returns were better than forecast and this flowed through the overall budget.

**Committee Reports**

The chairs of all committees presented verbal summaries of their respective committee meetings. Full reports on the meetings will be posted on the Alumni Council Website at http://alumni.dartmouth.edu/council/committeeenews.

**Relevant Links**

Dean of the College Sylvia Spears on Alcohol Policies  
http://thedartmouth.com/2010/12/01/news/SPAHR

Nominating Committee Report  
http://alumni.dartmouth.edu/council/CommitteeNews/NominatingandAlumniTrusteeSearch

Alumni Liaison Committee 2009–10 Annual Report to the Dartmouth Board of Trustees  
http://alumni.dartmouth.edu/council/resourcesforalumni

Committee to Support Greek Letter Organizations 2010 Report  
http://alumni.dartmouth.edu/council/resourcesforalumni

Strategic Budget Reduction and Investment  
http://budget.dartmouth.edu

For more information on trustee initiatives, read “Visible and Accessible,” an interview with board chair Steve Mandel ’78, on priorities for the board.  
http://now.dartmouth.edu/2010/11/visible-and-accessible
In recent years, the Alumni Council Communications Committee has provided an account of each Alumni Council meeting that councilors can use to convey to their constituents a sense of what we saw and heard. This report was written by Debbie Atuk Tu ’04 and Sarah Jackson-Han ’88.

**Report**

This was the 202nd meeting of the Dartmouth Alumni Council. In 1913, Ernest Martin Hopkins formed the council to guide and support Dartmouth Alumni Relations. The mission of the Alumni Council now is to sustain a fully informed, representative, and engaged exchange of information and sentiment between the alumni and the College, and to enhance and inspire alumni involvement that furthers the mission of the College.

This report is meant to complement the wealth of information—about this council meeting and alumni affairs in general—available on the Office of Alumni Relations Website at www.alumni.dartmouth.edu. If you haven’t already, it’s a good idea to save this address among your “favorites.”

**The Elevator Talk**

Alumni Council meetings provide a plethora of information on a broad range of topics. This is a bullet point summary. See below for expanded information.

- President Jim Yong Kim ’82a addressed the councilors on Friday focusing on three topics: innovation at the College, student health, and student life.
- Martha Beattie ’76 attended the session in her new role as vice president for Alumni Relations.
- Tom Daniels ’82 gave an update from the Nominating and Alumni Trustee Search Committee, which he chairs.
- Alumni Council election results were announced. Danielle Dyer ’81, Tu ’89 will become president of the Alumni Council and Marty Lempres ’84 will be the president-elect. Regina Glocker ’88 and Jennifer Avellino ’89 will join the Nominating and Alumni Trustee Search Committee. Alan Barstow ’75 was elected to the Alumni Liaison Committee.
- Mark Davis ’81, Tu ’84 was appointed to the Nominating and Alumni Trustee Search Committee and John Walters ’62 was appointed to the Alumni Liaison Committee.
- Dean of Faculty, Arts & Sciences, Michael Mastanduno reflected on his first year, gave a preview of the upcoming curriculum review, and answered questions from the floor.
- Carrie Pelzel ’54a, senior vice president for Advancement, presented on “Reimagining Reunions at Dartmouth.”
- Campus tours provided alumni with the opportunity to visit new athletic facilities, the transformation of Thayer Dining Hall into the new Class of 1953 Commons, as well as the Rauner Library Special Collections, the Hood Museum, and the fabled underground steam tunnels.
- Alumni were invited to formally visit with students to discuss a topic of their interest. Topics included the Dartmouth Entrepreneurial Network, off-campus programs, high-risk drinking, diversity, and the Dartmouth Outing Club.
- Trustees Peggy Tanner ’79 and Bill Helman ’80 made a presentation from the Board of Trustees that focused on College finances and student life.
- We “met” the Class of 2015 when Maria Laskaris ’84, dean of admissions and financial aid, gave us an update on admissions, noting a 19-percent increase in applications from the previous year.
- Councilors had an opportunity to return to the classroom on Friday morning to attend an undergraduate class.
- A delightful panel of students involved with community service shared their experiences, how they got involved, and what it has meant to them.

Alumni Council President Tom Peisch ’70 opened the 202nd Alumni Council and noted that 90 percent of our 125 alumni councilors were present. He introduced the newest councilor, Gordon Campbell ’70, the former premier of British Columbia. Senior Vice President for Advancement Carrie Pelzel introduced new Vice President for Alumni Relations Martha Beattie, former president of the Alumni Council and magna cum laude graduate of Dartmouth’s first four-year class to matriculate women.
Beattie has had a 30-year career as a math teacher, crew coach, and volunteer leader and board member for a range of charities and schools. “We can get even better—we will need all of you and all your ideas to do this,” she said. The vice president for Alumni Relations is charged with strengthening connections with Dartmouth’s 71,000 alumni and engaging them in the life of the College.

Tom Daniels ‘82, Chair, Nominating and Alumni Trustee Search Committee

Councilors received an update on the Nominating and Alumni Trustee Search Committee from Tom Daniels. Daniels reviewed the alumni trustee nomination process the committee undertook to select the candidates for the most recent election for the two alumni-nominated trustee vacancies, including its working agenda and timeline. Daniels also listed the incoming councilors who will join the Alumni Council on July 1, 2011, to represent classes, regions, affiliated groups, professional schools/programs, and other constituencies.

As of this April, Dartmouth alumni nominated two new alumni trustees to the board and elected a new Association of Alumni Executive Committee. Approximately 15.5 percent of the Dartmouth alumni body participated in the election. New trustees are Gail Koziara Boudreaux ‘82 and Bill Burgess ’81, who joined the board on June 12, 2011, following Commencement ceremonies. More about Nominating Committee procedures is available at http://alumni.dartmouth.edu/leadership/association/nominationandballoti.

Conversation with President Kim

Next on the agenda, President Kim made a presentation based on feedback that was solicited from the Alumni Council in advance of the meeting. In his address, he discussed three topics: innovation at the College, student health, and student life.

“We want to be the place where entrepreneurial scholars come because we’re going to be friendlier than any other institution” in supporting their ideas and bringing them to fruition, he said. Both tradition and innovation are essential.

“Every year we want Dartmouth to be responsible for a fundamental innovation in higher education,” he said, such as the Center for Health Care Delivery Science and a broad effort to address high-risk drinking. President Kim cited new Dartmouth research showing that exercise in adolescents doubles the amount of time during which they remember data. Involvement in athletics therefore reinforces learning.

President Kim also discussed new initiatives aimed at supporting first-year students through mentoring and other programs that demonstrate Dartmouth’s understanding of what students need to succeed. On student health, he identified five critical areas: high-risk drinking, sexual assault, depression, tobacco use, and eating disorders. The College must focus on creating opportunities for healthy social interactions and keep those initiatives that work.

Dartmouth’s aspirations are:

• Global leadership in teaching;
• Cutting-edge interdisciplinary research;
• Enhanced leadership in higher education;
• Tackle sustainability;
• An alumni network unlike any other; and
• To be the institution of choice for the best faculty, students, and staff.

Reflections on the Arts and Sciences with Dean of Faculty of Arts and Sciences

Michael Mastanduno
According to Dean Mastanduno, the quality of the Dartmouth student body is simply too good to listen passively. It is his opinion that Dartmouth students want to be part of the process—they want to be active learners and researchers in their own right. It is Dartmouth’s responsibility, then, to create the environment to foster those aspirations.

Mastanduno is finishing his first year as dean of faculty. His first year was clearly affected by the severe budget cuts and constraints that the College has had to implement. Mastanduno appreciates President Kim’s approach—that of facing the problem head on, trying to solve it as quickly as possible while trying to maintain the core values of the institution, and then moving on to other things. Mastanduno says Provost Carol Folt’s launch of a strategic planning initiative is the signal to move ahead.

Dean Mastanduno commented, “We have gone from 350 to 415 faculty during the course of a decade. This has allowed us to do so much more both on the teaching side and on the research side.” Dartmouth teaches between 1,500 and 2,000 courses, in 40 departments and programs, and student demand for social science courses is high. Mastanduno said he planned to gather faculty soon to review the curriculum and arts and sciences programs. The graduate schools have also adapted some graduate courses for undergraduates, such as a class on strategic decision-making in a liberal arts context.

**Reimagining Reunions with Carrie Pelzel, Senior Vice President for Advancement**

At the 201st alumni council session in December, Carrie Pelzel presented an overview of the new Advancement division to the council. Throughout this, the 202nd session, the alumni were informed, directly or indirectly, of the progress on some of these initiatives, such as building the team and reimagining the reunion experience.

Build the team: Three key searches are being brought to a close (vice presidents for Alumni Relations, Development, and Communications). Martha Beattie has been hired as the vice president for Alumni Relations. Two announcements followed the session completion for vice president for Development and vice president for Communications. Roderic “Roddy” Olvera Young has been appointed vice president for Communications. Tom Herbert was named vice president for Development.

Reimagining reunions: Pelzel noted that between 2,200 and 2,400 alumni—or about 23 percent of reunion-class alumni—attend reunions every year. Although other Ivy League universities tabulate results slightly differently, their reunion yields range from 14 percent to 35 percent. Staff found that the classes with the lowest reunion turnout have had consistently low turnout at every reunion. In general, alumni return in larger numbers for their fifth reunions but drop off as their professional and personal obligations expand; turnout rises again several decades later. Pelzel offered the following ideas to consider for reunions:

- Saturday all-day programming;
- Saturday evening spectacular event;
- Creative fun;
- Venues for affiliations other than classes;
- Life-changing lectures or experiences; and
- Address by the president.

At subsequent focus groups, we brainstormed about potential reunion programming ideas and considered whether clustering reunion classes should continue, whether the College might subsidize more of reunions to reduce cost, and how to schedule reunion activities around shared interests. One group recommended scheduling activities geared toward life stages, such as seminars on returning to the workforce after a hiatus to care for children or parents, or on how to reinvent ourselves post-retirement.

**Remarks by Trustee Jeff Immelt ’78**

General Electric CEO and Dartmouth Trustee Jeff Immelt was the keynote speaker on Saturday night. Deborah Klenotic covered
**Update from the Board of Trustees: Peggy Tanner ‘79 and Bill Helman ‘80**

Dartmouth Trustees Peggy Tanner and Bill Helman made the presentation from the Board of Trustees with their comments focused on the College finances and student affairs. Topics covered included the following:

- Helman reflected on the strategic approach that Dartmouth took to closing the budget gap.
- Regarding board membership, Helman said, “We’re trying to get the best managers to make the decisions for us and be broadly diversified to get the best long-term returns.”
- Tanner discussed Provost Carol Folt’s strategic planning initiative and commented on the work of the board’s Student Affairs Committee.

**Meet the Class of 2015: An Admissions Update by Maria Laskaris, Dean of Admissions and Financial Aid**

Dean Laskaris said that the number of applicants has more than doubled since 2005—from 10,000 to about 22,000. Some 2,229 applicants were admitted this year, which is about 9.7 percent of the applicant pool. The Admissions Office is focusing its messaging on Dartmouth’s affordability and accessibility, and it considers applicants based on their substantive commitments, in addition to academic excellence.

Historically, the yield for accepted students is about 50 percent, “and there’s an awful lot we do to make sure applicants take a hard look at Dartmouth,” she said. “Admissions uses phone calls, alumni clubs, Facebook, email … to convince them to come; this year they tried more videos, online chats, and now Spanish- and Chinese-language chats.”

Laskaris then showed a video, [www.tampabay.com/components/video/hard-work-focus-brings-ivy-league-payoff/944330841001](http://www.tampabay.com/components/video/hard-work-focus-brings-ivy-league-payoff/944330841001), about a unique student who was just accepted. “We are steadfastly committed to a need-blind admissions process … there are only a handful of institutions that are committed to this,” she said.

**Community Service Student Panel**

Councilors enjoyed a student panel called “Round the Girdled Earth,” in which the following panelists spoke about their community service involvement:

- Wills Begor ‘12 volunteers as a member of the Dartmouth Ski Patrol, is an active member of Sigma Alpha Epsilon, and is a James O. Freedman Presidential Scholar in the economics department. About 18 months ago, Wills co-founded a nonprofit, Project RightChoice, that promotes leadership development through the framework of social action. In its first year of operation, Project RightChoice raised $104,000 for the Fisher House Foundation and its work on behalf of our nation’s wounded veterans and their families. To date in 2011, Project RightChoice has raised more than $20,000 for Water.org in order to provide clean water and sanitation facilities to communities in Haiti and Ethiopia.

- Emily Broas ‘11 is currently the student director of education programs at the Tucker Foundation, where she advises school outreach projects that address literacy, college awareness, in-school mentoring, and English language tutoring. She has also volunteered with the Summer Enrichment at Dartmouth program as an academic coach and has chaired the STAR Mentoring program for teenagers dealing with chronic health issues and disabilities.

- Ahra Cho ‘11 has worked closely with the Tucker Foundation, leading an alternative spring break trip to New Orleans, working as a Dartmouth Partners in Community Service intern at the Children’s Advocacy Center, and volunteering as a Tucker Fellow in
rural Ghana. Currently, she is the chair of Students Fighting Hunger and works at the Tucker Foundation as the student director of the Alternative Spring Break Program.

Mayuka Kowaguchi '11 has been involved in service at Dartmouth through ASPIRE as a trained mentor to children on the autism spectrum and as philanthropy chair for her sorority. Most recently, she coordinated the Dartmouth for Japan initiative, the student effort to raise money and awareness for the Tohoku earthquake in Japan.

Ahmad Nazeri '11 is an undergraduate advisor, a member of Beta Alpha Omega, and has served as the chair of America Reads and as the president of Al-Nur, the Muslim Student Association. He currently serves as the student director of Tucker Foundation. Additionally, he has participated in various activities at Tucker, including leading an alternative spring break trip to San Francisco this past spring. Following the spring break trip, he completed an off-term, Tucker-funded internship at the Refugee and Immigration Services in Richmond, where he helped refugee students with homework and developing reading skills. Next year, he will be teaching high school social studies in Baltimore through Teach for America and he hopes to pursue a career in education.

Committee Reports

Committees meet at least once during the Alumni Council session. Each committee then presents a verbal report to the council at the end of the session and submits a written report soon after the session disperses.

Committees include: Academic Affairs, Alumni Awards, Athletics, Communications, Enrollment and Admissions, Honorary Degrees, Student Affairs, Young Alumni, and Young Alumni Distinguished Service Award. Additionally, there is an Executive Committee, a Nominating and Alumni Trustee Search Committee, and a committee that liaises with the trustees: the Alumni Liaison Committee (ALC). Committees often work throughout the year, not just during Alumni Council sessions. The ALC and the Executive Committee have monthly meetings.

The ALC's 2010-11 annual report to the Dartmouth Board of Trustees is in the process of being drafted and will be presented later this year. A link to last year's report is available online at http://alumni.dartmouth.edu/council/resourcesforalumni.

The chairs of all committees presented verbal summaries of their respective committee meetings. Full reports on the meetings will be posted on the Alumni Council Website at http://alumni.dartmouth.edu/council/committeenews.

Open Microphone

Deborah Atuk, Native American Alumni Association of Dartmouth representative, suggested that a committee at the Alumni Council level be formed in order to address minority faculty recruiting and retention. Chief of Staff David Spalding '76 responded to the suggestion from the floor and Danielle Dyer, president-elect, said the issue would be discussed by the executive committee.

Relevant Links

The ALC’s 2009-10 annual report to the Dartmouth Board of Trustees: http://alumni.dartmouth.edu/council/resourcesforalumni.

Nominating Committee Report:
http://alumni.dartmouth.edu/council/CommitteeNews/NominatingandAlumniTrusteeSearch.
For more information on trustee initiatives, read “Visible and Accessible,” an interview with board chair Steve Mandel ’78, on priorities for the board:
Alumni Council Resolution (Sept. 9, 2010) (Appendix E)
RESOLUTION OF THE DARTMOUTH COLLEGE ALUMNI COUNCIL CONCERNING THE SELECTION OF ONE (1) CANDIDATE FOR EACH OF TWO VACANCIES IN THE ALUMNI TRUSTEE ELECTION IN THE SPRING OF 2011

WHEREAS, the Dartmouth College Board of Trustees has notified the Alumni Council of vacancies for two (2) alumni-nominated seats on the Board of Trustees in the alumni trustee election in the spring of 2011, and

WHEREAS, the current Constitution of the Dartmouth Association of Alumni provides in Article V, Section 3, that: “the Council of the Alumni of Dartmouth College (‘Alumni Council’) shall upon notification from the Board of Trustees that a vacancy will arise... select no more than two (2) candidates for nomination for each such vacancy....” and

WHEREAS, the Alumni Council Nominating and Alumni Trustee Search Committee considered and unanimously recommended that the Alumni Council select one (1) candidate for each such vacancy, and

WHEREAS, the Alumni Council Executive Committee considered and unanimously approved the above stated recommendation by the Nominating and Alumni Trustee Search Committee;

RESOLVED, that the Alumni Council of Dartmouth College shall select and nominate one (1) candidate for each of the two vacancies for alumni-nominated seats on the Board of Trustees for voting to take place in the spring of 2011.

Approve – 85
Do Not Approve – 3
Abstain - 0
<table>
<thead>
<tr>
<th>Year</th>
<th>Retirements</th>
</tr>
</thead>
</table>
| 2011 | C. James Schaefer '48 '49Tu (CP55)  
Axel Grabowsky '60 (C)  
Ivar A. Jozus '61 (CA)  
Peter Frederick '65 (C)  
Wayne LoCurto '66, '68Tu (C)  
Peter B. H. Elias M.D. '69 (CA)  
John H. Mathias Jr. '69 (AOA)  
David E. Strife '69 (RA)  
Peter Webster '71 (C)  
Marc Josephson '72 (C)  
Michael Miller '74 (RM)  
Alan M. Barstow '75 (RM)  
Hoyt H. Zia '75 (RA)  
Mike Choukas '77 (C)  
Stephen Adnopoz '78 (C)  
Richard K. Akerboom '80 '85Tu (RM)  
Janine F. Ayner '80 (CHR/ALC)  
Susan L. Hess, M.D. '81 (RA)  
Robert B. Charles '82 (AL)  
Thomas Daniels '82 (CHR/NOMCOM)  
Tom Oppenheim '83 (C)  
Martin Lempres '84 (C)  
Hugh A. O'Reilly '86 (RM)  
Robert D. Charles '87 (C)  
Andrew R. Horne '87 (CBA)  
Sarah Jackson-Han '88 (AL)  
Antonio Anderson '89 (CHR/YAAWD)  
Elizabeth Mahoney Loughlin '89 (CA)  
Melissa Neubert Steffens '89 (C)  
Sarah G. Johansen, MD, '90 DMS (PS)  
Michael Kanarick '90 (C)  
Deborah Atuk '90Tu (NAAAD)  
Kaja J. Fickes '95 (C)  
Kimberley Sandersohn-Hutfilz '96 (C)  
Michaels A. Posey '98 (RA)  
Susanne M. Kandel '00 (DGALA)  
Jane A. Parkin '01 (C)  
Philip W. Mone '02 (C)  
Antonio M. Valla '02 (C)  
Zachary B. Chestnut '08 (C)  
Niral Shah '08 (DAPAAA)  
Martha C. Gillon '11 (UGR)  
Henry X. Yan '11 (UGR) |
| 2012 | Jay Davis '54 (CP55)  
Clark Griffiths '57 '58Th (C)  
Norm Sylvester '58 (C)  
Chris Cundy '59 (C)  
Marty Bowne '63 '64Tu (C)  
Peter Benzian '64 (C)  
Paul Tuhus '69 (C)  
Jeff Dahlman '70 (C)  
Thomas Peisch '70 (President)  
Zachary Greenhill '75 (RM)  
Peter Hackett '75 (FR)  
Chris Nice '75 '81M (C)  
Duncan Fitchet '76 (C)  
Evelyn Chan '77 (RA)  
Kristina Santry '80 '87Tu (DED)  
Mark Davis '81 '84Tu (C)  
Annette Gordon Reed '81 (AL)  
Adrienne Lotson '82 (C)  
Jay Miller '82 (RM)  
Kathy Coster '83 (RA)  
Mark Durand '84 A&S (A&S)  
Regina Glocker '88 (C)  
Bonnie Henderson '89 '93M (PS)  
Derek Symer '90 (RM)  
Deb Owens '91 (RA)  
Jeff Solomon '91 (AL)  
Marisol Negron '93 (DALA)  
Vere Brown '93 (AOA)  
Sue Gaylor '93 (C)  
Grant Bosse '94 (C)  
Jennifer Argenti '99 '05Tu (C)  
David Wagner '99 (CBA)  
Errik Anderson '00 '05Th '07Tu  
Eva Broock '01 '02Th (PS)  
Shounak Simlai '05 '07Th (DAPAAA)  
Colleen Wear '06 (C)  
Michael Guzman '06 (DGALA)  
Simon Trabelsi '08 (BADA)  
Andrew Lane '09 (C)  
Alexandra Peabody '12 (UGR)  
John Rutan '12 (UGR) |
| 2013 | Eric Barradale '44 (CP55)  
Harlan Fair '53 '54Th (PS Thayer)  
Douglas Keare '56 '57Th '57Tu (AOA)  
Robert Slater '56 (C)  
Alan Orschel '61 (C)  
Richard Hannah '62 (C)  
Robert Kugler '67 (C)  
George Bell '68 (C)  
Patrick Martin '73 (RM)  
William Nisen '73 (C)  
Stephen Geanacopoulous '74 (C)  
Missy Attridge '77 (CHR/AAWD)  
Diane Boyer '78 (RA)  
Dan Reicher '78 (AL)  
David Dowd III '79 (C)  
Paul Elmlinger '80 (C)  
Michael McClintock '80 (CA)  
Danielle Dyer '81 '89Tu (Pres-elect)(PS)  
Elizabeth Sobota '83 (RA)  
Joseph Riley '85 (C)  
Gary Green '86 (C)  
Jennifer Avellino '89 (CA)  
Jay Benson '90 'Tu (PS Tuck)  
John Pepper '91 (C)  
Josephine Sandler '91 (AL)  
Jill Goldberg Arnold '92 (C)  
Jacob Hobson '95 (RM)  
Louis Spelios '95 (RA)  
Allan Weatherwax '95 A&S (A&S)  
Alexandra Scheibe '97 (C)  
Uriel Barrera-Vasquez '98 (DALA)  
Nita Farahany '98 (C)  
Janna Annest '00 (CBA)  
Jethro Rothe-Kushel '03 (RM)  
Paul Schned '03 (C)  
Patrick McCarthy '04 (C)  
Amanda Brown '07 (BADA)  
Michael Hart '07 (C)  
Hillary Abe '08 (NAAAD)  
Alison Miller '10 (C) |

**KEY**

A&S = Arts & Sciences  
AL = At Large  
AOA = Association Exec  
BADA = Black Alumni of Dartmouth Assoc.  
C = Class Rep  
CA = Class Association  
CP55 = Class Post 55th Reunion  
CBA = Club Association  
CHR/AAWD = Chair/Alumni Awards  
CHR/CRG = Chair/ALC  
CHR/NC = Chair/NomCom  
CHR/YAAWD = Chair/Young Alumni Awards  
DALA = Dartmouth Association of Latino Alumni  
DAPAAA = Dartmouth Asian Pacific Am. Alum. Assoc.  
DED = District Enrollment Director  
FR = Faculty Representative  
DGALA = Dartmouth Gay & Lesbian Assoc.  
NAAA = Native American Alumni Assoc.  
PS = Professional School  
RA = Regional/ At-Large  
RM = Regional/Metropolitan  
UGR = Undergraduate Rep  

Updated 6/29/2009
ALC Agenda (December 4, 2010) (Appendix G)
Alumni Liaison Committee Meeting
Saturday, December 4, 2010
Hayward Lounge, Hanover Inn
7 - 8:15 AM
Agenda

1. Recap of 201st Alumni Council Meeting

2. 2011 Trustee Election

3. Feedback from Alumni

4. New Business
Alumni Relations Committee and Alumni Liaison Committee Meeting
Thursday, April 7, 2011
6:30 PM
Wheelock Room, Hanover Inn

Agenda

1. Discussion about 2009 – 2010 ALC Annual Report

2. Feedback received from alumni to date

3. Dartmouth Webcasts
ALC Agenda
May 21, 2011 (Appendix I)
Alumni Liaison Committee
Meeting Agenda
Saturday, May 21, 2011
7 – 8:15 AM
Hayward Lounge, Hanover Inn

1. Recap of Meeting with Alumni Relations Committee on April 7
   • Webcast Discussion

2. 202nd Alumni Council Meeting Update/Councilor Feedback
   • AOA and Trustee Elections
   • Other Topics

3. 2010-2011 Alumni Liaison Committee annual report